NASSAU HEALTH CARE CORPORATION
a/k/a the NuHealth System

Request for Proposals for

PHYSICIAN BILLING AND COLLECTION
OUTSOURCING SERVICES

Contact and Submission:

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Anticipated Schedule:

- Issue RFP  
  Tuesday, May 3, 2011
- Site Visit  
  If necessary
- Proposals Due  
  Thursday June 2, 2011
- Interviews, if required  
  To be determined

Dates indicated above are subject to change at the sole discretion of Nassau Health Care Corporation.
SCHEDULE A

DESCRIPTION OF SERVICES SOUGHT

Please read the full text of the Request for Proposals to which this Schedule is attached for important information concerning the terms of this Request for Proposals and additional required information.

1. Introduction/Background

Nassau Health Care Corporation (“NHCC”), also known as the NuHealth System, is a New York State Public Benefit Corporation created by the New York State Public Authorities Law. NHCC operates Nassau University Medical Center, a 530-bed tertiary care teaching hospital (“NUMC”) and the A. Holly Patterson Extended Care Facility (“AHP”), a 589-bed skilled nursing facility. Additionally, NHCC co-operates various Community Health Practices in partnership with Long Island FQHC, Inc., a non-profit, consumer-driven organization created to help address the health needs of the region’s most vulnerable populations. NHCC is affiliated with the North Shore-Long Island Jewish Health System and the Health Sciences Center of the State University of New York at Stony Brook and maintains a strong commitment to the education of healthcare providers.

NUMC has been the primary source of medical care for millions of Nassau County residents since 1935. With its 19-story main tower, NUMC is Nassau County's tallest building and a familiar Long Island landmark. As the region's premier Level I trauma center, NUMC treats many of the County's most critically injured patients, and has long carried the responsibility of being the region’s “safety net” hospital. Additionally, NUMC maintains a strong commitment to medical education. In addition to the affiliations mentioned in the previous paragraph, NHCC also has academic affiliations with the New York College of Osteopathic Medicine, the New York College of Podiatric Medicine, the American University of the Caribbean School of Medicine and the soon-to-open Hofstra North Shore-LIJ School of Medicine at Hofstra University.

AHP is recognized nationally as a model for skilled nursing care. AHP offers innovative care in an environment that treats the 'whole' person. The skilled and caring medical staff responds to the physical, social and emotional needs of each resident.

NHCC’s Community Health Practices are bringing a new kind of care to the communities that need it most. It is the goal of NHCC to ensure that every Long Islander has a “medical home” - a place where medical providers offer the kind of primary and preventative care that safeguards the health of medically vulnerable families.
2. **Scope of Services**

The Scope of Services (“Scope”) outlined below identifies the goals and objectives sought to be fulfilled through this Request for Proposals (“RFP”). Although the Scope is intended to serve as a reference in the preparation of proposals, all proposers are welcome to suggest additional services which they believe further support the goals of this RFP.

1. **Overview, Background, and Proposal Submission**

1.1 **Overview**

Most of the physicians practicing at NUMC are employed by the hospital and are members of the NUMC Faculty Practice Plan (FPP). Currently, the FPP outsources all physician billing, follow-up and collection services for approximately 175 professionals. The goals for this initiative are as follows:

- To establish the most comprehensive compliant billing process;
- To have timely access to the information and tools essential for identifying billing problems and implementing prompt resolution;
- To improve overall billing performance through upgrades to processes and reporting; and
- To incorporate commonly used technology (Electronic Charge Entry, HL7 interfaces, eligibility checking, denial management/prevention, etc.) into the billing process.

This RFP is being issued by NUMC in order to evaluate potential vendors for the outsourcing services described above. All instructions required for completion of proposals are included in this RFP. Vendors must comply with the instructions exactly as they are stated herein to facilitate review and timely evaluation of the Vendor’s proposal.

1.2 **Background**

The NUMC FPP is a multi-specialty faculty practice located in East Meadow, New York with approximately 175 employed providers having the following specialties:

- 1- Radiology
- 2- Surgery
- 3- Orthopedics
- 4- Pediatrics
- 5- Neurology
The following information is provided so that those wishing to propose their services will have a better understanding of the volume of work associated with billing FPP services:

- Encounters; # Procedures – approximately 750,000 Charges – approximately $150,000,000
- Cash collected on a yearly basis is in excess of $20 million
- The current Professional Payer Mix is estimated to be-
  
  20% Medicare  
  20% Medicaid  
  20% Medicaid HMO  
  15% Self-pay  
  10% Workers Compensation and No-Fault  
  15% Commercial Insurance

2. **Revenue Cycle Management Capability**

The Vendor must have a history of providing complete revenue cycle management services. Please provide a summarized description of the full range of revenue cycle services (including credentialing) offered by your company. Please include your approach for maintaining compliance with all applicable laws and regulations.

Provide a general description of how your company will maximize and accelerate collections while ensuring effective patient and payor relationships.

Describe your approach to interacting with front end personnel whose efforts may impact back-end billing processes.
Describe your experience interfacing with electronic charge entry systems and/or electronic health records. The FPP is currently entering inpatient and outpatient charges utilizing the MedAptus charge entry system. MedAptus sends most professional charges to the billing vendor, eliminating the need for the vendor to manage paper charge tickets. In the case of the FPP’s Emergency Medicine Department, professional charges will be sent to the successful vendor by a third-party entity after it has coded all Emergency Department charges. Describe your ability to identify and report on charge entry lags.

Describe your billing and claims processing services. Do you file claims directly? Identify the clearinghouse you use.

Describe your patient statement processing services. Provide a copy of your typical statement format.

Describe your payment posting services. Describe your internal performance standards for payment posting. Also, describe your approach for verifying the appropriateness of a payment, including the identification of over- and under-payments.

Describe your accounts receivable management follow up services for third party payers. Describe your accounts receivable management follow up services for self-pay accounts.

Describe your denial management services.

Describe your patient call center services.

Describe collection agency services or, if not available, how accounts would be transferred to collection agencies.

Describe your experience billing on behalf of Skilled Nursing Facilities.

Describe your contract management services

3. Technology

Identify the software application system you will use for billing and collection services for the FPP. How long has this software been in continuous use by your company? If the software is proprietary to your company and not generally used in the industry, please include a description of the software application.

How is software support handled? Does your company employ IT analysts that can troubleshoot and fix problems, or is support outsourced to a third-party?
Does your company employ IT analysts that can perform such tasks as managing interface transactions, creating custom reports, and installing software updates, or is that level of support outsourced?

Can the software application accept and transmit HL7 transactions and all HIPAA-compliant EDI transactions? Describe your company’s experience with and approach to implementing HL7 demographic and charge interfaces?

Specifically, does your company use the ASC X12N 270 and 271 Eligibility and Response transactions? The ASC X12N 837P Professional Claim transaction? The 276 and 277 Claim Status Request and Response transactions? The 278 Referral Authorization transaction?

Can your company accept as input the HL7 demographic data (registration) transaction? If NUMC desires to send non-HL7 transactions, describe your process for implementing and accepting these transactions.

What experience does your company have accepting both demographic and charge interface transactions?

Describe the software’s reporting capabilities. Is there a list of standard reports available? How are requests for custom reports handled? Is web-based report generation and viewing available for all reports?

Describe your process for verifying eligibility prior to claims submission. Describe how your company obtains service authorizations and eligibility verifications for NY Medicaid claims. Does your company use a technology based product to verify eligibility prior to a claim being sent out? If yes, how long has your company used such a product? Describe how your company checks Medicare eligibility.

Describe any pre-billing or claims scrubbing software that your company uses (e.g. eligibility, minimum data fields, etc.).

List all payers to which you submit claims electronically and all payers from which you are currently able to accept electronic remittances. Describe your internet web-based capabilities for collecting patient payments. List the methods that patients may use for submitting payments.

Describe technology solutions offered by your company to handle requests for additional information on accounts submitted for billing.

Describe your scanning and document image management capabilities.

Describe your preparedness for disaster recovery and your processes for recovering data in the event of a system failure or disaster. Describe your business
continuity plan, including the time frame necessary to complete a recovery in the event of a system failure or disaster.

What experience does your company have accepting demographic information from a hospital registration system and charge information from an electronic charge entry system?

Does your company employ a contract management (CM) system that produces variance from expected payment reports? If yes, how long has your company used such a CM product? When/if you discover payments that are less than the contracted/allowed amount how does your company work to collect such identified underpayments?

4 Organization Support Structure

Describe the key management staff members who will be responsible for revenue cycle process work for NUMC’s FPP, including titles (e.g. Compliance Director), qualifications, and biographies. What are their credentials and how long have they been employed by your company?

Identify by number and years of experience the staff that will actually perform the services for NUMC’s FPP.

Describe your client management process.

Discuss the training and education you provide to your staff.

List the hours that your staff will be available to answer telephone inquiries from patients. List the hours that your staff will be available to respond to support requests from NUMC.

List the number of on-site full-time FTEs that will be situated on site at NUMC to service the NUMC FPP account.

What is the availability for on-site meetings with physician leaders of each clinical department (e.g., weekly, monthly, etc.)? Who will be conducting those meetings? Please provide a sample of the data you present at your routine client meetings.

Identify clients where you have multiple clinical departments in one institution. Please provide a brief description of the work performed, the volume of claims managed and the name, title and telephone number of a reference that can be contacted.
5. **Implementation and Transition**

Do you have a dedicated implementation team? Describe your implementation and transition processes. Provide a copy of your implementation plan. Also discuss your estimated timeframe to transition into full-service mode should an award be made to your company. Provide a brief description of the roles, experience, and skills of the key personnel that will be assigned to this project.

Identify your clients who transitioned from another billing company to your company and describe the impact on revenue after implementation?

Describe your capacity to add new clients.

Highlight the action steps and approximate time line of an implementation plan once a contract is signed.

Will you subcontract any implementation/transition functions? If so, please describe in detail.

6. **Management Reporting**

List and describe your standard monthly reports and provide a sample package.

Describe the process for developing ad hoc or custom reports. What is your typical turnaround time for developing new reports? Do you charge a fee to create ad hoc reports? Do your clients often request ad-hoc reporting or are your clients able to produce their own reports from information that you make available?

Describe capabilities for our staff to create or customize reports including the ability to review billing processes. For example, what ability will NUMC staff have to look up our patient’s accounts remotely at NUMC?

Describe how you will measure and report revenue cycle performance and trending.

7. **Compliance, Coding and Audits**

Provide a copy of your overall Compliance Policy including how you respond to outside audits. If you are outsourcing to a vendor for billing, coding, compliance or other activities do you have a policy to audit such outsourced vendors? If yes, please describe.

Describe the number of government audits your company was involved with in 2008, 2009 and 2010; the type of audits (e.g. coding, data entry, etc.) and the amount of money that was paid back as a result.
Describe and list certifications held by your dedicated Compliance staff.

Describe your coding Quality Assurance (QA) process including your internal audit process and/or any external auditing that is routinely conducted. If you utilize an outside vendor please provide the name of your outside audit vendor.

Describe your credit balance, overpayment and refund process.

Describe your approach to HIPAA Privacy compliance and HIPAA Security compliance.

Describe your hiring and background check policy.

How do you measure clean claims percentage and level of overall accuracy of the coders?

Is any portion of your billing or coding audits process automated, please explain. Is your audit process prospective or retrospective? What sample size do you use on audits as a percentage of accounts billed and/or coded?

What processes are in place to flag, retrain, reprimand, educate or replace data entry, audit personnel or billers who have a high error rate? What do you consider a high error rate (e.g. 5%, etc.)?

What procedures are in place to prevent double-billing?

What ways are you able to receive and/or communicate data to/from NUMC (e.g., patient information, patient charts, etc.)?

How often do you have on-site meetings/conference calls with your clients? What does a typical agenda look like? Are those meetings face-to-face or via telephone?

Does the vendor communicate opportunities for improved documentation and physician training based on the vendor’s findings? If so, what sort of training and education services will the vendor provide to our organization?

What processes does the vendor have in place to secure protected health patient information?

- Network encryption?
- Document disposal (Shredding, etc.)?
- Locks on door?
- Computer passwords/encryption?
- Other?
How often will the reports be sent to our organization? What reports will the vendor provide to our organization on its coding performance, describing the contents of the reports, what metrics will be provided and the analysis that will be provided?

What is your process for refunding overpayments or duplicate payments to governmental or private insurances?

How is your company preparing for ICD-10?

Do you maintain a hotline for employees to report non-compliant billing policies? If yes, is the hotline anonymous?
NASSAU HEALTH CARE CORPORATION
REQUEST FOR PROPOSALS

I. Proposal/Process To Be Followed

NHCC is requesting proposals for the services described in this Request for Proposals ("RFP"). Proposals shall be prepared and submitted as outlined below; proposals that do not conform to these requirements may be disqualified.

This RFP is available to interested parties through the NHCC office designated above. It may also be downloaded by clicking on the “Procurement” link found on the NHCC website at www.numc.edu. All requests for information concerning this RFP should be directed to the contact office designated above in writing by the due date for information requests specified above, or if no date is specified, seven (7) days prior to the due date for proposals.

Proposers must submit ONE ORIGINAL, FOUR (4) COPIES, and ONE (1) COPY ON CD of their proposals to the NHCC contact person by 3:00 p.m. on the Due Date specified. Electronic or facsimile proposals will not be accepted.

ONE (1) ADDITIONAL COPY of the proposal should be submitted to:

Nassau Health Care Corporation
Department of Legal Affairs – Box 6
2201 Hempstead Turnpike
East Meadow, NY 11554

Each written proposal must include the forms attached in Appendix I to this RFP. Each Proposer shall be notified whether it has been selected following completion of NHCC’s evaluation of proposals received. The selected Proposer will then enter into negotiations with NHCC regarding the specific terms of an appropriate agreement. If agreement cannot be reached with a selected Proposer within a reasonable time, NHCC may reject that Proposer and commence negotiations with one or more other Proposers.

Proposals are to be prepared in such a way as to provide a straightforward, concise description of capabilities to satisfy the requirements of this RFP. In addition to the information requested in the Scope of Services section above, all proposers shall also respond to the matters described hereafter.

Expensive bindings, colored displays, promotional materials, etc., are neither necessary nor desired. Emphasis should be concentrated on conformance to the RFP instructions, responsiveness to the RFP requirements, and on completeness and clarity of content.
II. Contents of Proposals

A. Name of the Proposer.

B. Contact person for the Proposer, including name, address, phone and fax numbers, e-mail address and other contact information.

C. Background information regarding the Proposer, including:

1. Brief history of the Proposer’s firm and a description of all services it provides.

2. A summary description of its organizational structure (e.g., corporation, partnership, LLC, etc.), its history (including information on the date of its formation and the State of its formation), its management and ownership structure (including the name and address of its officers, and of each person, directly or indirectly holding a five (5%) percent or greater ownership interest in the Proposer.

3. Proposer shall provide documentation satisfactory to NHCC demonstrating that Proposer is licensed and authorized to do business in the State of New York and, if applicable, Nassau County.

4. A description of the Proposer’s existing business operations, including number of employees by discipline.

5. Proposals must demonstrate the qualifications and experience of the Proposer specifically related to the services contemplated by this RFP.

6. Each proposal must include Proposer’s financial information. This information is needed to ensure that each Proposer will be capable of performing its obligations under any agreement entered into between the Proposer and NHCC. Demonstration of the applicant’s financial soundness shall be established by submitting the following information:

   a. A copy of the Proposer’s most recent annual audited financial statement and annual audited financial statements for the previous two years.

   b. Copies of the Proposer’s subsequent quarterly financial reports.

   c. Detailed information of any changes in the mode of conducting the Proposer’s business, including bankruptcy proceedings or filings, and merges or acquisitions within the past three (3) years.
d. List of any bankruptcy proceedings in the past ten (10) years initiated by or against the Proposer or any affiliate or related company.

7. At least three business references (including names of individuals, their titles, organizations, mailing addresses, telephone and fax numbers, and e-mail addresses).

8. A Proposer that is a licensed health care provider or other licensed entity must include information concerning any material negative findings, sanctions imposed or pending regulatory or legal proceedings.

9. Proposals must include the following:

   a. List of any and all criminal convictions within the last (10) ten years rendered against the Proposer, any officer or director thereof, or any affiliate or related company.

   b. List of any and all civil penalties, judgments, consent decrees, violations, Statements of Deficiency or other sanctions within the last ten (10) years rendered against the applicant, any officer or director thereof, or any affiliate or related company.

   c. List of any and all current investigations, indictments or pending litigation by any Federal, State or local jurisdiction initiated against the applicant, any officer or director thereof, or any affiliate or related company.

   d. List of any and all actions occurring with the last ten (10) years which have resulted in revocation or suspension of any permit or authority to do business in any Federal, State, or local jurisdiction, by the applicant, any officer or director thereof, or any affiliate or related company.

   e. List of any and all actions occurring in the past ten (10) years that have resulted in the barring from public proposal submission of the applicant, any officer or director thereof, or any affiliate or related company.

D. Qualifications of Proposer to carry out this project or to provide these services, including a list of comparable projects and identification of individuals (including their names, titles, organizations, mailing addresses, telephone, fax numbers, and e-mail addresses) who may be contacted with respect to each comparable project.
Specific Statement of Capabilities:

i. How many years has your firm been providing PHYSICIAN billing services?

ii. State why your company is best suited to provide the services requested in this RFP.

iii. Discuss your company’s experience in managing revenue cycle operations for academic/ multi-specialty practices.

iv. Discuss your relationships and current interactions with payors in the local region.

v. List the total number of physician groups and individual physicians for whom your firm provides billing services.

vi. List the total annual gross charges billed and collections posted for either physician-based or hospital-based customers also list by name both your physician and hospital-based customers. For hospitals, please list the departments for which you provide billing or coding services.

vii. List the total number of employees dedicated to providing services. List the locations of your operations and the number of employees at each site.

viii. Provide information that demonstrates your experience with hospital-based physician and large practice billing.

E. The qualifications and experience of Proposer’s staff and management for the project, including any proposed sub-contractors.

1. List the professional and support positions and number or personnel in each position. Provide resumes for all key staff and subcontractors (resumes must be no longer than two pages per individual).

2. Provide an organizational chart that includes all personnel who will be committed to this project. Provide specific information as to their experience on projects similar to this one. For the project manager identified as part of the project team, provide the name and contact information of three clients with whom that person has worked on a similar project.
3. List any professional sub-consultants that you intend to propose to provide services not available directly from your firm. Provide specific information documenting their work on similar projects.

F. Scope of proposed services, including work plan and methodology.

G. Fee and cost proposal that shall clearly identify and specify all elements of cost that would become charges to NHCC, in whatever form. Provide information on your billing practices, including reimbursable cost categories as enumerated below:

i. Provide your proposed pricing for the services set out in this RFP including billing and coding.
ii. Identify one-time implementation costs separately from ongoing annual expenses.
iii. Identify one-time implementation costs separately from ongoing annual expenses.
iv. Provide pricing for collection services as well as coding services, on a per encounter basis, for each clinical department.
v. Provide your proposed term for the engagement.

H. List your general liability and professional liability insurance coverage.

I. Any contingencies or conditions on the proposal.

J. Information required in Appendix I to this RFP.

K. Conflict of Interest

1. Please disclose:

   a. Any material financial relationship that any employee of your firm has with any entity that may create a conflict of interest or the appearance of a conflict of interest in acting as contractor on behalf of NHCC.

   b. Any family relationship that any employee of your firm has with any corporation, individual or other entity that may create a conflict of interest or the appearance of a conflict of interest in acting as contractor to NHCC.

   c. Any other matter that your firm believes may create a conflict of interest or the appearance of a conflict of interest in acting as contractor on behalf of NHCC.

2. Please describe any procedures your firm either has, or would adopt, to assure NHCC that a conflict of interest would not exist for your firm in the future.
III. **Confidential Information**

The New York State “Freedom of Information Law,” Public Officers Law Article 6, permits access to government records and may permit public access to proposals submitted in response to this RFP. To protect any portion of responses that constitutes technical, financial or other data whose public disclosure would cause substantial injury to a Proposer’s competitive position, or would constitute disclosure of a trade secret, a Proposer must designate any sections of its proposal that meet those criteria. NHCC assumes no responsibility for disclosure of unmarked data for any purpose. NHCC will review such designations in making its determination whether disclosure is required, which determination shall be binding on the Proposer.

IV. **Affirmative Action**

It is the policy of NHCC to comply with all federal, state and local laws, policies, orders, rules and regulations which prohibit unlawful discrimination because of race, creed, color, national origin, sex, sexual orientation, age, disability, or marital status, and to take affirmative action in working with contracting parties to ensure that Minority and Women-owned Business Enterprises (MWBEs), Minority Group Members and women share in the economic opportunities generated by NHCC’s participation in projects or initiatives, and/or use of NHCC funds. NHCC’s non-discrimination and affirmative action policy will apply to this initiative. MWBEs are encouraged to respond. A copy of each respondent’s equal employment opportunity policy statement and staffing plan of the anticipated workforce shall be included as part the response to this RFP.

V. **Procurement Law Requirements**

State Finance Law §§ 139-j and 139-k (collectively, the “Procurement Requirements”) apply to this RFP. The Procurement Requirements (1) govern permissible communications between potential respondents and NHCC with respect to this RFP during the procurement process; and (2) establish sanctions for knowing and willful violations of the provisions of the Procurement Requirements, including disqualification from eligibility for an award of any contract pursuant to this solicitation.

Compliance with the Procurement Requirements requires that (a) all communications regarding this RFP, from the issuance of this RFP through final award and approval of any resulting contract (the “Restricted Period”), be conducted only with the contact person(s) listed; (b) the completion by respondents of the Disclosure of Prior Non-Responsibility Determinations and the Affirmation of Understanding of and Agreement pursuant to State Finance Law, copies of which are attached to this RFP as attachments to Appendix I, and (c) periodic updating of such forms during the terms of any contract resulting from this RFP. Respondents must submit both of these forms, properly completed, as part of their proposals. The Procurement Requirements also require NHCC
employees to obtain and report certain information when contacted by prospective bidders during the Restricted Period, make a determination of the responsibility of bidders and make all such information publicly available in accordance with applicable law. If a prospective bidder is found to have knowingly and willfully violated the State Finance Law provisions, that prospective bidder and its subsidiaries, related or successor entities will be determined to be a non-responsible bidder and will not be awarded any contract issued pursuant to this RFP.

A copy of the State Finance Law Sections 139-j and 139-k can be found at http://www.ogs.state.ny.us/aboutogs/regulations/advisoryCouncil/StatutoryReferences.html. All potential Respondents are solely responsible for full compliance with the Procurement Requirements.

VI. Selection Criteria

Proposals from responsible parties will be reviewed and evaluated from the point of view of cost, qualifications, references and other appropriate factors relevant to: (i) the Proposer’s ability to provide the services; (ii) the anticipated quality of the services to be provided; and (iii) financial and other benefits to NHCC.

VII. Terms and Conditions

A. This RFP constitutes an invitation to make proposals to NHCC. Accordingly, this RFP does not commit NHCC to award a contract, or to procure, or to contract for services or supplies. Notwithstanding any other provisions of this RFP, NHCC reserves the right to award this contract to the vendor(s) that best meet the requirements of the RFP, and not necessarily to the lowest proposer. NHCC reserves the right to accept or reject any or all proposals received as a result of this request; to negotiate with all qualified sources; or to cancel in part or in its entirety this RFP if it is in the interests of NHCC to so do. NHCC reserves and, in its sole discretion, may exercise any or all of the following rights and options with respect to this RFP, any proposals and any related agreements, without incurring any liability to Proposers:

1. NHCC reserves the right to disqualify any and all proposals that fail to meet the requirements specified in this RFP.

2. NHCC reserves the right to determine whether to interview some or all of the Proposers, and to conduct such interviews privately.

3. NHCC reserves the right to select and enter into a contract with the Proposer whose proposal best satisfies NHCC’s overall interests.

4. Because this RFP is not a “competitive bid” process, the Proposer submitting the lowest cost proposal, or the proposal projecting the greatest financial benefit to NHCC, may not necessarily be selected.
NHCC instead reserves the right to select the proposal it believes to be most beneficial to NHCC, with financial terms not being the sole determinative factor. NHCC’s decision-making and selection process will be discretionary and will be based on a variety of factors. By submission of its proposal, each Proposer expressly understands, acknowledges and accepts that this is not a “competitive bid” process, and that NHCC is under no obligation to award a contract through competitive bidding, or at all.

5. NHCC reserves the right to waive or extend deadlines.

6. NHCC reserves the right to accept proposals in whole or part.

7. NHCC reserves the right to conduct investigations with respect to the qualifications of each Proposer, to make field investigations with respect to such proposals (including visits to the Proposer’s business offices or field operations).

8. NHCC reserves the right to request additional information from any Proposer and to rely upon any information obtained through NHCC’s own investigations.

9. NHCC reserves the right to cancel this RFP at any time whatsoever, with or without the substitution of another RFP.

10. NHCC reserves the right to supplement, amend or otherwise modify this RFP.

11. NHCC reserves the right to issue additional or subsequent RFPs with regard to the subject matter of this RFP.

12. NHCC reserves the right to negotiate with any Proposer, or with all or none of the Proposers. NHCC has no obligation to offer Proposers the opportunity to meet or exceed terms negotiated with a selected Proposer.

13. NHCC reserves the right to discontinue negotiations at any time and in NHCC’s sole discretion.

14. NHCC reserves the right to request new or revised proposals, including monetary terms from any Proposer at any time.

B. Preparation of a response to this RFP will be at the cost, expense and risk of the Proposer, with the express understanding and agreement of the Proposer, irrespective of whether it is selected, that it waives all claims whatsoever for reimbursement from NHCC for any cost or expense incurred in the preparation of its proposal and any subsequent contract negotiation.
C. Each and every submitting Proposer expressly understands and agrees that this RFP is not, and shall not be construed as, an offer or an enforceable contract.

D. NHCC intends to enter into contract negotiations with the Proposer or Proposers selected, who shall be required to enter into a written contract with NHCC in a form approved by Legal Counsel for NHCC. The contract usually includes, without limitation, the standard clauses set forth in Schedule “B” attached hereto. This RFP and the Proposal, or any part thereof, may be incorporated into and made a part of the contract. The contract may contain provisions not contained herein.

NHCC reserves the right to negotiate the terms and conditions of the contract with the selected Proposer(s), if any. These negotiations could include all aspects of services and fees. Neither the selection of a Proposer nor the negotiation of the contract with such Proposer(s) shall constitute NHCC’s acceptance of a proposal or a binding commitment on behalf of NHCC to enter into a contract with such Proposer(s), as any binding arrangement must be set forth in the contract signed by both parties and is subject to all requisite approvals.

The contract, if any that is negotiated with a selected Proposer shall constitute the entire agreement between NHCC and the selected Proposer, and shall set forth all the terms and conditions applicable to the subject matter of this RFP. In the event of a conflict between this RFP and that contract, that contract shall control.

E. No Proposer who has submitted a proposal to NHCC shall have the right to assign its submitted proposal to a third party or the right to enter into an agreement with third parties to perform the services on Proposer’s behalf without the prior written consent of NHCC, which consent may be withheld in NHCC’s sole discretion.

F. This RFP shall be construed in accordance with and governed by the laws of the State of New York, without regard to conflicts of law principles. All actions or proceedings relating, directly or indirectly, to this RFP shall be litigated only in courts located within Nassau County or in the United States District Court for the Eastern District of New York. Each Proposer (by virtue of the submission of its proposal), submits itself, its successors and/or assigns (if any) to the personal jurisdiction of such court, and waives any right to trial by jury.

G. The proposal shall be signed by an official authorized to bind the Proposer, and shall contain a statement to the effect that the proposal is a firm offer for a one hundred eighty (180) day (or more) period. The proposal shall also provide the name, title, address, and telephone number
of the individual(s) with authority to negotiate and contractually bind the company, and who also may be contacted during the period of contract.

H. Proposals submitted become the property of NHCC. By submitting a proposal, the Proposer agrees not to make any claims for or have any right to damages because of any misunderstanding, misrepresentation or lack of information.

I. Ownership of Work Product - Ownership of any work developed under this order, and all right title and interest therein shall vest in NHCC. This includes any and all data sets and computer programs created for this analysis including any enhancements to existing data sets provided by NHCC. This includes any and all work materials, draft plans, preliminary analyses, and all other work materials created by the contractor for this contract. In order to effectuate the foregoing, it is expressly understood and acknowledged that the work shall be deemed to be a work made for hire under the U.S. copyright laws. In the event that the work is determined by a court or competent jurisdiction not to be a work made for hire under the U.S. copyright laws, this agreement shall operate as an irrevocable assignment by the successful bidder/vendor to NHCC of the copyright in the work, including all right, title and interest in perpetuity.
NHCC reserves the right to add, subtract or modify clauses as it deems appropriate.

1. **Payments**

   (a) **Vouchers; Voucher Review, Approval and Audit.** Payments shall be made to CONTRACTOR in arrears, subject to compliance with NHCC billing/payment procedures, and contingent upon CONTRACTOR submitting an invoice accompanied by documentation satisfactory to NHCC supporting the amount claimed.

   (b) **Timing of Payment Claims.** CONTRACTOR shall submit claims no later than three (3) months following the NHCC’s receipt of the services that are the subject of the claim and no more frequently than once a month.

   (c) **No Duplication of Payments.** Payments under this Agreement shall not duplicate payments for any work performed or to be performed under other agreements between the CONTRACTOR and any funding source, including NHCC.

   (d) **Payments in Connection with Termination or Notice of Termination.** Unless a provision of this Appendix expressly states otherwise, payments to CONTRACTOR following the termination of this Agreement shall not exceed payments made as consideration for services that were (i) performed prior to termination, (ii) authorized by this Agreement to be performed, and (iii) not performed after CONTRACTOR received notice that the NHCC did not desire to receive such services.

2. **Independent Contractor.** CONTRACTOR is an independent contractor of the NHCC. CONTRACTOR shall not, nor shall any officer, director, employee, servant, agent or independent contractor of the CONTRACTOR (a “CONTRACTOR Agent”), be (i) deemed a employee of NHCC, (ii) commit NHCC to any obligation, or (iii) hold itself, himself, or herself out as an employee of NHCC or Person with the authority to commit the NHCC to any obligation. As used in this Agreement, the word “Person” means any individual person, entity (including partnerships, corporations and limited liability companies), and government or political subdivision thereof (including agencies, bureaus, offices and departments thereof).

3. **Compliance with Laws and NHCC Policies.**

   (a) **Generally.** CONTRACTOR shall comply with any and all applicable Federal, State and local Laws, including, but not limited to those relating to conflicts of interest, identity theft, human rights, and disclosure of information, in connection with its performance under this Agreement. As used in this Agreement the word “Law” includes any and all statutes, local laws, ordinances, rules, regulations, applicable orders, and/or decrees, as the same may be amended from time to time, enacted, or adopted. In addition, CONTRACTOR shall follow all requirements of NHCC policies, procedures, quality assurance measures and performance improvement programs, including sentinel events/occurrences. Furthermore, CONTRACTOR shall maintain compliance with applicable standards of accreditation programs as required by NHCC, including, without limitation, The Joint Commission.

   (b) **Records Access.** The parties acknowledge and agree that all records, information, and data (“Information”) acquired in connection with performance or administration of this Agreement shall be used and disclosed solely for the purpose of performance and administration of the contract or as required by law. CONTRACTOR acknowledges that CONTRACTOR Information in NHCC’s possession may be subject to disclosure under Article 6 of the New York State Public Officer’s Law (“Freedom of Information Law” or “FOIL”). In the event that such a request for disclosure is made, NHCC shall make reasonable efforts to notify CONTRACTOR of such request prior to disclosure of the Information so that CONTRACTOR may take such action as it deems appropriate.
(c) **Protection of Information.** CONTRACTOR acknowledges and agrees that all information that CONTRACTOR acquires in connection with performance under this Agreement shall be strictly confidential, used solely for the purpose of performing services to or on behalf of NHCC and shall not be disclosed to third parties except (i) as permitted under this Agreement, (ii) with the written consent of NHCC (and then only to the extent of the consent), or (iii) upon legal compulsion. In furtherance of the foregoing, CONTRACTOR and its employees, partners and agents shall keep the confidentiality of medical records and/or information including, but not limited to, HIV related information, relating to the care and treatment of NHCC patients, that may be obtained by CONTRACTOR in the performance of its duties hereunder, and shall maintain the confidentiality of all such records and information including, but not limited to, HIV related information, in conformity and consistent with applicable policies and standards of The Joint Commission, the confidentiality requirements of the New York State Public Health Law (“PHL”) and the regulations promulgated thereunder, including, but not limited to, PHL Section 2782, and 10 NYCRR 415.22 and Parts 24 and 63 or as same may, from time-to-time, be amended as well as any other state and federal regulation regarding patient confidentiality, including, but not limited to, the regulations pursuant to the Health Insurance Portability and Accountability Act of 1996 (“HIPAA”). If applicable, CONTRACTOR further agrees to maintain and safeguard the confidentiality of health information relating to NHCC patients in accordance with the provisions a Business Associate Agreement. In the event of a breach by CONTRACTOR of this provision, NHCC may, at its option, terminate this Agreement immediately upon written notice to CONTRACTOR. The provisions of this paragraph shall survive this Agreement.

(d) **Patient Care/Contact.** In the event that the services to be provided by CONTRACTOR or a CONTRACTOR Agent under this Agreement involve patient care or contact, CONTRACTOR acknowledges and agrees that all individuals performing such services shall: (i) be in good health and comply with all applicable health, immunization and infection control standards required of NHCC employees and (ii) be subject to successful completion of a background investigation substantially similar to those required of NHCC employees. CONTRACTOR represents and warrants that it is not aware of the existence of any facts or circumstances that indicate it would be inappropriate for such individuals to perform services under this Agreement. NHCC reserves the right to charge a CONTRACTOR a reasonable fee for costs associated with performing health services and/or background investigations necessary to ensure compliance with this paragraph.

(e) **NHCC Compliance Programs.** CONTRACTOR agrees to adhere, and cooperate fully with, NHCC’s corporate compliance program requirements applicable to all NHCC vendors, contractors, consultants and agents. This information is available via NHCC’s website at: [http://www.nuhealth.net/about/doing-business-with-nuhealth.asp](http://www.nuhealth.net/about/doing-business-with-nuhealth.asp)

(f) **Doing Business.** CONTRACTOR represents and warrants that: (a) it is properly licensed to do business in New York State and Nassau County, if applicable, (b) it is in good standing under such license(s), and (c) the activities conducted by it under such license(s) with respect to the services referenced above are in compliance with all requirements of the Laws governing such license(s). CONTRACTOR hereby agrees that it will continuously maintain (i) its existence and shall not dissolve or permit its dissolution, and (ii) its right to do business in New York State and Nassau County.

4. **Minimum Service Standards.** Regardless of whether required by Law:

(a) CONTRACTOR shall, and shall cause CONTRACTOR Agents to, conduct its, his or her activities in connection with this Agreement so as not to endanger or harm any Person or property.

(b) CONTRACTOR shall deliver services under this Agreement in a professional manner consistent with the best practices of the industry in which the CONTRACTOR operates. CONTRACTOR shall take all actions necessary or appropriate to meet the obligations described in the immediately preceding sentence, including obtaining and maintaining, and causing all CONTRACTOR Agents to obtain and maintain, all approvals, licenses, and certifications (“Approvals”) necessary or appropriate in connection with this Agreement.
5. **Indemnification; Defense; Cooperation.**

   (a) CONTRACTOR shall be solely responsible for and shall indemnify and hold harmless NHCC and its officers, employees, and agents (the “Indemnified Parties”) from and against any and all liabilities, losses, costs, expenses (including, without limitation, attorneys’ fees and disbursements) and damages (“Losses”), arising out of or in connection with any acts or omissions of CONTRACTOR or a CONTRACTOR Agent, regardless of whether due to negligence, fault, or default, including Losses in connection with any threatened investigation, litigation or other proceeding or preparing a defense to or prosecuting the same; provided, however, that CONTRACTOR shall not be responsible for that portion, if any, of a Loss that is caused by the negligence of NHCC.

   (b) CONTRACTOR shall, upon the NHCC’s demand and at the NHCC’s direction, promptly and diligently defend, at CONTRACTOR’S own risk and expense, any and all suits, actions, or proceedings which may be brought or instituted against one or more Indemnified Parties for which CONTRACTOR is responsible under this Section, and, further to CONTRACTOR’S indemnification obligations, CONTRACTOR shall pay and satisfy any judgment, decree, loss or settlement in connection therewith.

   (c) CONTRACTOR shall, and shall cause CONTRACTOR Agents to, cooperate with NHCC in connection with the investigation, defense or prosecution of any action, suit or proceeding in connection with this Agreement, including the acts or omissions of CONTRACTOR and/or a CONTRACTOR Agent in connection with this Agreement.

   (d) The provisions of this Section shall survive the termination of this Agreement.

6. **Insurance.**

   (a) **Types and Amounts.** CONTRACTOR shall obtain and maintain throughout the term of this Agreement, at its own expense: (i) one or more policies for commercial general liability insurance, which policy(ies) shall name “Nassau Health Care Corporation” as an additional insured and have a minimum single combined limit of liability of not less than One Million ($1,000,000) Dollars per occurrence and Three Million ($3,000,000) Dollars aggregate coverage, (ii) if contracting in whole or part to provide professional services, one or more policies for professional liability insurance, which policy(ies) shall have a minimum single combined limit liability of not less than One Million ($1,000,000) Dollars per occurrence and Three Million ($3,000,000) Dollars aggregate coverage, (iii) compensation insurance for the benefit of the CONTRACTOR’S employees (“Workers’ Compensation Insurance”), which insurance is in compliance with the New York State Workers’ Compensation Law, and (iv) such additional insurance as the NHCC may from time to time specify.

   (b) **Acceptability; Deductibles; Subcontractors.** All insurance obtained and maintained by CONTRACTOR pursuant to this Agreement shall be (i) written by one or more commercial insurance carriers licensed to do business in New York State and acceptable to NHCC, and which is (ii) in form and substance acceptable to NHCC. CONTRACTOR shall be solely responsible for the payment of all deductibles to which such policies are subject. CONTRACTOR shall require any subcontractor hired in connection with this Agreement to carry insurance with the same limits and provisions required to be carried by CONTRACTOR under this Agreement.

   (c) **Delivery; Coverage Change; No Inconsistent Action.** Prior to the execution of this Agreement, copies of current certificates of insurance evidencing the insurance coverage required by this Agreement shall be delivered to NHCC. Not less than thirty (30) days prior to the date of any expiration or renewal of, or actual, proposed or threatened reduction or cancellation of coverage under, any insurance required hereunder, CONTRACTOR shall provide written notice to NHCC of the same and deliver to NHCC renewal or replacement certificates of insurance. CONTRACTOR shall cause all insurance to remain in full force and effect throughout the term of this Agreement and shall not take or omit to take any action that would suspend or invalidate any of the required coverages. The failure of CONTRACTOR to maintain Workers’ Compensation Insurance shall render this contract void and of no effect. The failure of
CONTRACTOR to maintain the other required coverages shall be deemed a material breach of this Agreement upon which the NHCC reserves the right to consider this Agreement terminated as of the date of such failure.

7. **No Arrears or Default.** CONTRACTOR represents and warrants that it is not in arrears to NHCC upon any debt or contract and it is not in default as surety, contractor, or otherwise upon any obligation to NHCC, including any obligation perform services for or on behalf of NHCC.

8. **Assignment; Amendment; Waiver; Subcontracting.** This Agreement and the rights and obligations hereunder may not be in whole or part (i) assigned, transferred or disposed of, (ii) amended, (iii) waived, or (iv) subcontracted, without the prior written consent of the President of NHCC his or her duly designated representative (the “President”), and any purported assignment, other disposal or modification without such prior written consent shall be null and void. The failure of a party to assert any of its rights under this Agreement, including the right to demand strict performance, shall not constitute a waiver of such rights.

9. **Termination.**

   (a) **Generally.** This Agreement may be terminated (i) by NHCC, for any or no reason, upon thirty (30) days written notice to CONTRACTOR, (ii) for “Cause” by NHCC immediately upon the receipt by CONTRACTOR of written notice of termination, (iii) upon mutual written Agreement of NHCC and CONTRACTOR, and (iv) in accordance with any other provisions of this Agreement expressly addressing termination.

   As used in this Attachment the word “Cause” includes: (i) a breach of this Agreement; (ii) the failure to obtain and maintain in full force and effect all Approvals required for the services described in this Agreement to be legally and professionally rendered; and (iii) the termination or impending termination of federal or state funding for the services to be provided under this Agreement.

   (b) **By CONTRACTOR.** This Agreement may be terminated by CONTRACTOR if performance becomes impracticable through no fault of CONTRACTOR, where the impracticability relates to the CONTRACTOR’S ability to perform its obligations and not to a judgment as to convenience or the desirability of continued performance. Termination under this subsection shall be effected by CONTRACTOR delivering to President, at least sixty (60) days prior to the termination date (or a shorter period if sixty (60) days notice is impossible), a notice stating (i) that CONTRACTOR is terminating this Agreement in accordance with this subsection, (ii) the date as of which this Agreement will terminate, and (iii) the facts giving rise to CONTRACTOR’S right to terminate under this subsection. A copy of the notice given to the President shall be given to the NHCC department head who oversees the administration of this Agreement on the same day that notice is given to the President.

   (c) **CONTRACTOR Assistance upon Termination.** In connection with the termination or impending termination of this Agreement, CONTRACTOR shall, regardless of the reason for termination, take all actions reasonably requested by NHCC (including those set forth in other provisions of this Agreement) to assist NHCC in transitioning CONTRACTOR’S responsibilities under this Agreement. The provisions of this subsection shall survive the termination of this Agreement.

10. **Records Access and Retention.** CONTRACTOR, including its satellites, offices and/or subcontractors, if any, shall maintain full and complete books and records of accounts specifically pertaining to this Agreement, in accordance with accepted accounting practices and such other records as may be reasonably prescribed by NHCC and the New York State Comptroller. Such books and records shall at all times be available for audit and inspection by the State Comptroller, or a duly designated representative, or by NHCC. All such books and records shall be retained for a period of six (6) years after the completion of all the services described in this Agreement. CONTRACTOR further agrees that if any provision of Section 952 of the Omnibus Reconciliation Act of 1980 (PL-96-499) is found by a body of competent jurisdiction to be applicable to this Agreement, CONTRACTOR will make available upon written request by the Secretary of Health & Human Services, or by the Comptroller General of the General
Accounting Office, or any of their duly authorized representatives, a copy of this Agreement and any executed amendments thereto, documents which relate to the calculation of the charges in the Agreement and copies of service reports documenting services performed. Such records will be available in accordance with the above for a period of six (6) years after the furnishing of any of the services described in this Agreement.

11. **Work Performance Liability**. CONTRACTOR is and shall remain primarily liable for the successful completion of all work in accordance with this Agreement irrespective of whether CONTRACTOR is using a CONTRACTOR Agent to perform some or all of the work contemplated by this Agreement, and irrespective of whether the use of such CONTRACTOR Agent has been approved by NHCC.

12. **Consent to Jurisdiction and Venue; Governing Law, Jury Trial Waiver**.

   (a) Unless otherwise required by Law, exclusive original jurisdiction for all claims or actions with respect to this Agreement shall be in the Supreme Court in Nassau County in New York State and the parties expressly waive any objections to the same on any grounds, including venue and forum non conveniens. This Agreement is intended as a contract under, and shall be governed and construed in accordance with, the Laws of New York State, without regard to the conflict of laws provisions thereof.

   (b) THE PARTIES TO THIS AGREEMENT HEREBY IRREVOCABLY WAIVE ALL RIGHT TO TRIAL BY JURY IN ANY ACTION, PROCEEDING OR COUNTERCLAIM ARISING OUT OF OR RELATING TO THIS AGREEMENT.

13. **No Exclusions**. CONTRACTOR warrants that neither it nor any of its officers, employees or agents is excluded from doing business with any federal, state or local agency, municipality or department. Any misrepresentation or false statement regarding CONTRACTOR’S status shall result in immediate termination of this Agreement.

14. **Executory Clause**. Notwithstanding any other provision of this Agreement:

   (a) **Approval and Execution**. NHCC shall have no liability under this Agreement (including any extension or other modification of this Agreement) to any Person unless (i) all NHCC approvals have been obtained, including, if required, approval by the NHCC Board of Directors, and (ii) this Agreement has been executed by the President.

   (b) **Availability of Funds**. NHCC have no liability under this Agreement (including any extension or other modification of this Agreement) to any Person beyond funds appropriated or otherwise lawfully available for this Agreement, and, if any portion of the funds for this Agreement are from the state and/or federal governments, then beyond funds available to NHCC from the state and/or federal governments.
APPENDIX I

REQUIRED DISCLOSURE OF INFORMATION: THE FORMS SET FORTH BELOW MUST BE FULLY COMPLETED AND RETURNED WITH A RESPONDING PROPOSER’S SUBMISSION. A SUBMISSION WILL NOT BE CONSIDERED COMPLETE WITHOUT SUBMISSION OF THIS ATTACHMENT.

1. Contractor Disclosure of Contacts

Instructions:

New York State Executive Order Number 127 (EO 127) provides for increased disclosure in the public procurement process through identification of persons or organizations whose function is to influence procurement contracts, public works agreements and real property transactions.

In the first instance, Section II, paragraph 1 of EO 127 obligates a covered agency or authority (e.g., NHCC) to obtain identifying information on every person or organization retained, employed or designated by or on behalf of the contractor (i.e., the “Proposer” or “you”) to attempt to influence the procurement process. NHCC is also obligated to collect information on whether such person or organization has a financial interest in the procurement.

Thereafter, Section II, paragraph 2 of EO 127 continues to obligate a covered agency or authority to obtain such identifying information on every person or organization subsequently retained, employed or designated by or on behalf of the Proposer to attempt to influence the procurement process.

This form must be completed and submitted with your proposal in accordance with Executive Order Number 127 (EO 127). Failure to complete and submit this form shall result in a determination of non-responsiveness and disqualification of the bid, proposal or offer. If at the time of submission of this form, the specific name of a person authorized to attempt to influence a decision on your behalf is unknown, you agree to provide the specific person’s information when it is available. You also agree to update this information during the negotiation or evaluation process of this procurement, and throughout the term of any contract awarded to your company pursuant to this bid, proposal or offer.
Disclosure of Contacts Form

Name of Contractor: _____________________________________________________________

Address: ___________________________________________________________________

Name and Title of Person Submitting this Form: ________________________________

___________________________________________________________________________

Is this an initial filing in accordance with Section II, paragraph 1 of EO 127 or an updated
filing in accordance with Section II, paragraph 2 of EO 127? (Please circle one):

Initial filing   Updated filing

The following person or organization was retained, employed or designated by or on
behalf of the Contractor to attempt to influence the procurement process:

Name: _____________________________________________________________________

Address: __________________________________________________________________

___________________________________________________________________________

Telephone Number: __________________________________________________________________

Place of Principal Employment: ________________________________________________

Occupation: __________________________________________________________________

Does the above-named person or organization have a financial interest in the
procurement?

(Please circle one) yes no
2. Contractor Disclosure of Prior Non-Responsibility Determinations

Instructions:

New York State Executive Order Number 127 (EO 127) obligates a covered agency or authority to make a determination of responsibility of the proposed awardee for a procurement contract. EO 127 mandates consideration of whether a contractor has intentionally provided false or incomplete information under such Order within the last five years, and whether a contractor has failed to timely disclose accurate and complete information or otherwise cooperate in the implementation of the Order. For more information on responsibility determinations, please see the New York State Procurement Bulletin entitled “Best Practices - Determining Vendor Responsibility” issued by the New York State Procurement Council, May 1999, for more information on responsibility determinations. See http://www.ogs.state.ny.us/procurecounc/pfd/doc/BestPractice.pdf.
Disclosure of Prior Non-Responsibility Determinations Form

Name of Contractor: ______________________________________________________

Address:  _______________________________________________________________

_______________________________________________________________________

Name and Title of Person Submitting this Form:  ______________________________

_______________________________________________________________________

Has any covered agency or authority made a finding of non-responsibility regarding the Contractor in the last five years?  (Please circle one):

No   Yes

If yes, was the basis for the finding of the Contractor’s non-responsibility due to the intentional provision of false or incomplete information required by Executive Order Number 127?  (Please circle one):

No   Yes

If yes, please provide details regarding the finding of non-responsibility below.

Covered Agency or Authority:  ______________________________________________

Year of Finding of Non-responsibility:  ______________________________________

Basis of Finding of Non-Responsibility:  _____________________________________

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

Has any covered agency or authority terminated a procurement contract with the Contractor due to the intentional provision of false or incomplete information required by Executive Order Number 127?  (Please circle one):

No   Yes
3. Contractor Certification of Compliance with Executive Order 127

Instructions:

New York State Executive Order Number 127 (EO 127), section II, paragraph 7 requires that every procurement contract subject to its provisions contain a certification that all information provided to the soliciting agency or authority regarding EO 127 is complete, true and accurate.

Contractor Certification of Compliance with Executive Order 127

Contractor certifies that all information provided to NHCC with respect to Executive Order Number 127 is complete, true and accurate.

By: ________________________________
Name: ______________________________
Title: ______________________________
Organization: _________________________
Address: _____________________________
_____________________________________
Date: __________________