



**Nassau University Medical Center
A. Holly Patterson Extended Care Facility
Family Health Centers**



**NASSAU HEALTH CARE CORPORATION
& SUBSIDIARIES**

OPERATING BUDGET

FISCAL YEAR ENDED DECEMBER 31, 2022

Budget for the Year 2022

Message from the CEO

Although NHCC achieved all the operating initiatives detailed in the 2021 budget, our operating loss continues to grow. In fact, in 2021 as we faced several waves of resurgence of the COVID crisis due to variants, we exceeded our budgeted results by approximately \$6 million, which along with \$51 million in budget initiatives resulted in improvements to operations of \$57 million.

The 2022 budget reflects a growth on our operating loss from a budgeted \$116.2 million in 2021 to a budgeted 2022 loss of \$154.2 million. Most of the impact of the operational improvements achieved during the past year were negated by factors beyond management's control which have resulted in the budgeted loss. These uncontrollable factors, which total \$47.2 million, include the discontinuance of relief provided by the Federal government to address the COVID crisis (although many of these factors continue today, namely additional lab testing, personal protective equipment (PPE), security and screening of employees, patients and visitors, as well as various infection control measures), increases in fringe benefit costs due to rate increases, and salary increases due to contractual obligations in our collective bargaining agreement with our labor union. Further, during 2021, we along with most employers nationally were forced to deal with labor shortages due to the "great resignation" wave which swept the nation and put further pressure on compensation rates in a very competitive marketplace.

Most hospitals throughout the U.S. have a blend of patients which allows hospitals to negotiate with commercial insurance companies to obtain reimbursement rates which cover expenses, including inflation related increases. These higher commercial rates offset shortfalls in reimbursement from government programs. NHCC primarily serves Medicare, Medicaid and self-pay patients. These patients comprise approximately 80% of all patients served and reimbursement rates for Medicare and Medicaid have not increased in the last decade. As a result, as expenses increase our operating loss grows.

The 2022 budget includes operational initiatives for 2022, which we believe will improve patient volumes. However since we do not know what new volume we will experience, we have not projected this revenue in the budget. These initiatives are primarily centered around physician out-reach to community based physicians. We will strive to improve operations to further improve operating results, as we have done at A Holly Patterson in 2021 with the institution of two new cultural programs, but because of structural factors that impact our operating results-patients served and legacy fringe benefit costs, we will require additional government support. We have reached out to Albany for this support. The need for safety net hospitals such as NHCC has been clearly evident during the COVID crisis over the past almost two years, particularly to treat patients that otherwise would have gone untreated.

Nassau Health Care Corporation and Subsidiaries Operating Budget For Twelve Months Ending December 31, 2022

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EXECUTIVE SUMMARY

Basis of the 2022 Budget

The 2022 budget has been prepared using 2021 operations as a basis, modified for the impact of the COVID 19 crisis and the changes that occurred in 2021. Patient volumes have been projected based on year to date volumes as of October 31, 2021.

Budgeted Operating Results

The 2022 budget for Nassau Health Care Corporation projects an operating deficit of \$154.3 million before OPEB (Other Post Retirement Benefits) and the NYS Actuarial Pension Adjustment. The budgeted loss has increased from the budgeted loss for 2021 of \$116.2 million primarily due to factors beyond the control of NHCC management. This loss is a result of the following:

2021 Budget Loss (\$116.2) million

Non-controllable Changes:

Revenue

Medicare reinstatement of 2% sequestration reduction (\$2.0) million

Medicare Elimination of 20% CMI COVID Enrichment (\$1.4) million

Discontinuance of CARES Act (\$8.4) million

Reduction in AHP Upper Payment Limit reimbursement (\$4.0) million

Reduction in ICA reimbursement (\$7.0) million

Expense

2% COLA Labor Contract Increase (\$5.2) million

Steps and Longevity (\$5.6) million

FICA on salary increases	(\$1.3) million
Increase in NYS Pension cost-rate	(\$4.9) million
Increase in Health benefit rates	(\$6.9) million
Increase in Medicare Part B-reimbursed by NHCC	(\$0.5) million
2022 Loss From Impact of Uncontrollable Factors	(\$163.4) million
Other Changes	
Staffing additions to replace OT-health benefit cost	(\$10.6) million
Increase in Medicare Charity Care-additional charity care	\$11.1 million
Increase in AHP volume, net of cost increase	\$5.0 million
2022 VBP-QIP Grant	\$8.8 million
Additional lab costs-COVID related	(\$1.0) million
Additional operating room supplies	(\$2.5) million
Other, net	(\$1.7) million
2022 Budgeted Loss	(\$154.3) million

Despite achieving over \$50 million in 2021 budget initiatives while responding to recurring resurgences of COVID and dealing with labor shortages, our budgeted loss for 2022 has grown significantly. During 2021, NHCC experienced a significantly reduced impact from the Corona virus. Rather than the full-blown crisis experienced in 2020, 2021 brought smaller resurgences from the virus variants and the administration of vaccines which became available in December 2020. 2021 brought labor shortages due to accelerated retirements due to COVID related fears, people unwilling to be vaccinated as mandated by the NYS governor and changing mindsets regarding employment in general, which resulted in the “great resignation” era. As a result, NHCC struggled to fill numerous positions throughout 2021. The budget reflects the cost of employment incentives to maintain safe

and effective staffing to provide patient care. Further operational changes, primarily to improve patient volumes are planned but have not been included since it is unknown at this time the volumes that will be realized. Finally, efforts are underway to request additional NYS funding centered around reimbursement needed for uncompensated care provided to the communities served by the three public benefit corporation hospitals of NYS, namely NHCC, Erie County Medical Center and Westchester Medical Center. This is a joint effort that aligns the interest and missions of these three facilities.

If the aforementioned efforts are achieved, our goal of financial sustainability will be achieved.

Patient Volumes

The budget has been prepared, based upon 2021 actual inpatient volumes, adjusted for expected changes in on-going operations. Anticipated new volumes that are unknown have not been included in the budget. The average daily census (ADC) at NUMC is budgeted at 323.9 patients, the historical level. A case mix index of 1.01, the budgeted 2021 level, reflects the CMI experienced in 2021. Discharges have been budgeted at 18,710, a decrease from historic levels of 20,000 discharges per year. This is the level experienced during 2021 year to date. Outpatient volumes are budgeted at the current level of services that reflects emergency department levels rebounding back to historic levels of approximately 60,000 visits, clinics at pre-COVID levels and ambulatory surgery cases at pre-COVID levels. A. Holly Patterson, with a current daily census of 460, is budgeted to increase to a level of 500 due to the impact of the three cultural programs maturing. The Indian and Chinese programs were started in the second quarter of 2021. We anticipate them reaching capacity of 50 and 100 residents, respectively by the end of 2022. Additionally, the Korean program has rebounded in 2021 and currently has 95 residents. The impact of these programs has grown the resident base from 407 residents at the beginning of 2021 to 460 currently. Faculty practice plan operations have

rebounded to pre-COVID levels and have been budgeted to continue at that level.

Net Patient Service Revenue

Hospital patient service revenue is budgeted at \$16.2 million above the 2021 projected level. Medicare rate enhancements (elimination of the 2% sequestration reduction and 20% CMI add-on) instituted to lessen the impact of the COVID crisis in 2020 and continued through 2021, have now been discontinued which resulted in reduced Medicare revenue of \$3.4 million. Offsetting these rate reductions is additional Medicare revenue for uncompensated charity care of \$11.1 million and \$8.7 million of increased revenue at A Holly Patterson due to a higher census that is the result of the two new cultural programs maturing and being in operation the entire year of 2022. This will increase resident days by 31,041.

Reimbursement by Medicare and Medicaid, as well as workers compensation and no-fault rates, which are the same as Medicaid, have remained constant over the last decade with no increase for inflation, despite health care inflationary increases in expense.

Other Operating Revenue

Other operating revenue is budgeted at \$117.5 million. This level is significantly below historic levels due to the expiration of most NYS programs. The 2022 budget does include \$8.8 million for Value Based Payment-Quality Incentive Program (VBP-QIP) revenue. Additionally, no additional CARES Act revenue has been budgeted, although Phase IV funds were applied for but awards have not been announced.

Expense

Expenses are increasing due to a 2% cost of living adjustment, which increased salary, and related

fringe benefit costs, by \$12.1 million. Pension expense is increasing by \$4.9 million from 2021 projected levels based on the projected cost issued by the NYS Controller. Fringe benefit cost are also increasing by \$6.9 million due to an announced 10.0% increase in premiums from NYSHIP, NUMC’s health benefit provider.

Nassau University Medical Center

Revenue

Net Patient Service Revenue (NPSR) is budgeted at \$324.7 million, which is a \$6.6 million increase from the 2021-projected level. NPSR is budgeted to increase primarily due to an increase in Medicare uncompensated charity care reimbursement of \$11.1 million offset by rate reductions due to the elimination of COVID related relief-CMI enhancement and suspension of a 2% sequestration rate reduction in 2020 and 2021.

Patient Volumes

The budget is based on 2021 patient volumes - discharges, patient days, length of stay and outpatient visits. The table below outlines historical discharge data:

Year	Discharge Volumes	% Change from Previous Year
2022 Budgeted	18,710	0.00%
2021 Projected	18,710	6.09%
2020	17,636	-12.12%
2019	20,068	1.21%
2018	19,829	-2.68%
2017	20,375	-1.23%

Outpatient volumes:

	Projected 2021	Budgeted 2022
Clinics-General	139,751	139,751
Clinics-Mental Health	17,429	17,429
Clinics-Hemodialysis	19,465	19,465
Emergency Department	58,912	58,912
Ambulatory Surgery	5,020	5,020

Other operating revenues include the following:

DSH-IGT	\$45.0 million
Charges to Nassau County	19.9 million
Corrections Contract	19.5 million
State & Federal Aid	10.3 million
Miscellaneous	<u>16.0 million</u>
Total	110.7 million

Expenses

The budget includes increases to salaries and related fringe benefits, primarily for cost of living, longevity and step increases, as well as pension and health benefit costs. 2021 salaries are projected to be \$251.2. Other expenses include an increase for additional laboratory and operating room supplies.

Depreciation expense is budgeted based upon historical information with consideration given to the current and future capital expenditure requirements and affordability.

A Holly Patterson Extended Care Facility

Revenue

Patient Service Revenue is budgeted at \$53.4 million, an increase of \$9.3 million from the 2021-projected level. This reflects growth in average daily census as experienced during 2021, continuing to the end of 2022. The anticipated average daily census will increase from a current 460 residents to 500 by year-end primarily due to the maturing of the two new cultural programs commenced in early 2021. Resident days are projected at 188,373, which is an increase of 31,041 days from the 2021-projected level.

	Resident Days		
	2020	2021 Projected	2022 Budget
Geri	138,073	146,911	175,896
HIV	4,887	5,122	6,133
Vent	5,381	5,299	6,344
Total	<u>148,341</u>	<u>157,332</u>	<u>188,373</u>

IGT-UPL revenue is budgeted at \$6.3 million, which is a reduction of \$4.0 million from the budgeted 2021 level.

Expense Assumptions

Salary and fringe benefits are budgeted at \$64.6 million, an increase of \$5.6 million. This includes a contractual increase for cost of living, steps and longevity as well as additional staffing for the two new programs to accommodate the increased resident volume. Other than personnel services, (OTPS) expense, is consistent with projected 2021 amounts and the impact of the full year operations of the two new cultural programs.

Physician Faculty Practice Plan

The operations of the faculty practice plan are budgeted to remain at the level of 2021 operations.

SECTION TWO

OPERATING BUDGET

FISCAL YEAR ENDED DECEMBER 31, 2020

**COMPARATIVE FINANCIAL STATEMENT
PRESENTATION**

Nassau Health Care Corporation and Subsidiaries
Revenue & Expenses
Consolidated
(In Thousands)

	FYE 12/31/2020	Projected FYE 12/31/2021	Budgeted FYE 12/31/2022
<u>Operating Revenues:</u>			
Net patient service revenue	\$ 388,215	\$ 392,457	\$ 408,623
<u>Other Operating Revenues:</u>			
NYS Intergovernmental transfer	47,213	49,967	51,300
DSRIP*	38,061	0	0
Nassau County Billings	20,112	19,863	19,863
Corrections Contract	21,135	19,752	19,500
Federal & State Aid	55,336	11,441	10,319
Practice Plan Revenue	0	0	0
Miscellaneous	18,164	15,613	16,550
Total Operating Revenues	594,236	509,093	526,155
<u>Operating Expenses:</u>			
Salaries	286,560	289,141	306,678
Fringe Benefits	138,648	141,764	166,879
Supplies	56,631	53,662	57,869
Expenses	101,724	97,896	111,438
Utilities	17,936	19,391	19,320
Depreciation Expense	18,401	19,228	18,269
Total Operating Expenses	625,900	621,082	680,454
<u>Income (loss) before OPEB, GASB 68 & other expenses</u>	(\$31,664)	(111,989)	\$ (154,299)
Employee benefits - OPEB	(36,700)	(36,600)	(38,500)
NYS Actuarial Pension Adjustment	(33,320)	10,966	
Operating loss	(101,684)	(137,623)	(192,799)
<u>Non-Operating Activities</u>			
Interest Income	1,419	1,097	400
Interest Expense	(10,222)	(7,966)	(6,824)
Total Non-Operating Activities	(8,803)	(6,869)	(6,424)
Capital Contribution	4,265	4,474	
Change in Net Position	\$ (106,222)	\$ (144,492)	\$ (199,223)

Nassau Health Care Corporation and Subsidiaries

Budgeted Revenue & Expenses

By Entity

(In Thousands)

	Nassau University Medical Center Budget 2022	A. Holly Patterson Extended Care Fac. Budget 2022	Physician Faculty Practice Plan Budget 2022	Nassau Health Care Corp, LTD. Budget 2022	Total Budget 2022
<u>Operating Revenues:</u>					
Net patient service revenue	\$ 324,723	\$ 53,400	\$ 30,500	\$ -	\$ 408,623
<u>Other Operating Revenues:</u>					
NYS Intergovernmental transfer	45,000	6,300	-	-	51,300
DSRIP	-	-	-	-	0
Nassau County Billings	19,863	-	-	-	19,863
Corrections Contract	19,500	-	-	-	19,500
Federal & State Aid	10,319	-	-	-	10,319
Practice Plan Revenue	15,600	-	(15,600)	-	-
Miscellaneous	16,000	550	-	5,100	16,550
Total Operating Revenues	451,005	60,250	14,900	5,100	526,155
<u>Operating Expenses:</u>					
Salaries	251,165	42,513	13,000	-	306,678
Fringe Benefits	144,341	22,038	500	-	166,879
Supplies	53,394	4,475	-	-	57,869
Expenses	103,702	6,336	1,400	5,100	111,438
Utilities	17,980	1,340	-	-	19,320
Depreciation Expense	17,512	757	-	-	18,269
Total Operating Expenses	588,095	77,459	14,900	5,100	680,454
<u>Income (loss) before OPEB expenses</u>	(137,090)	(17,209)	-	-	(154,299)
Employee benefits - OPEB	(31,000)	(7,500)	-	-	(38,500)
Operating loss	(168,090)	(24,709)	-	-	(192,799)
<u>Non-Operating Activities</u>					
Interest Income	400	-	-	-	400
Interest Expense	(4,454)	(2,370)	-	-	(6,824)
Total Non-Operating Activities	(4,054)	(2,370)	-	-	(6,424)
Change in Net Position	\$ (172,144)	\$ (27,079)	\$ -	\$ -	\$ (199,223)

Nassau Health Care Corporation and Subsidiaries
Nassau University Medical Center
Revenue & Expenses
(In Thousands)

	FYE 12/31/2020	Projected FYE 12/31/2021	Budgeted FYE 12/31/2022
<u>Operating Revenues:</u>			
Net patient service revenue	\$ 321,786	\$ 318,051	\$ 324,723
<u>Other Operating Revenues:</u>			
NYS Disproportionate Share	39,679	43,600	45,000
DSRIP	38,061	-	-
Nassau County Billings	20,112	19,863	19,863
Corrections Contract	21,135	19,752	19,500
Federal & State Aid	55,336	10,945	10,319
Practice Plan Revenue	14,332	15,990	15,600
Miscellaneous	17,584	16,932	16,000
Total Operating Revenues	528,025	445,133	451,005
<u>Operating Expenses:</u>			
Salaries	237,501	237,520	251,165
Fringe Benefits	117,754	121,406	144,341
Supplies	50,232	49,187	53,394
Expenses	93,806	93,283	103,702
Utilities	16,377	17,949	17,980
Depreciation Expense	17,688	18,525	17,512
Total Operating Expenses	533,358	537,870	588,095
<u>Income (loss) before OPEB & GASB 68 expenses</u>	(5,333)	(92,737)	(137,090)
Employee benefits - OPEB	(30,000)	(29,280)	(31,000)
NYS Actuarial Pension Adjustment	(27,489)	9,047	-
Operating loss	(62,822)	(112,970)	(168,090)
<u>Non-Operating Activities</u>			
Interest Income	1,419	1,097	400
Interest Expense	(8,128)	(5,873)	(4,454)
Total Non-Operating Activities	(6,709)	(4,776)	(4,054)
Capital Contribution	4,265	4,474	
Change in Net Position	\$ (65,266)	\$ (113,272)	\$ (172,144)

Nassau Health Care Corporation and Subsidiaries
A. Holly Patterson Extended Care Facility
Revenue & Expenses
(In Thousands)

	Audited FYE 12/31/2020	Projected FYE 12/31/2021	Budgeted FYE 12/31/2022
<u>Operating Revenues:</u>			
Net patient service revenue	\$ 38,935	\$ 44,099	\$ 53,400
<u>Other Operating Revenues:</u>			
NYS Intergovernmental transfer	7,534	6,367	6,300
DSRIP	-	-	
Nassau County Billings	-	-	
Corrections Contract	-	-	
Federal & State Aid	-	496	
Practice Plan Revenue	-	-	
Miscellaneous	580	595	550
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Total Operating Revenues	47,049	51,557	60,250
<u>Operating Expenses:</u>			
Salaries	38,002	39,270	42,513
Fringe Benefits	20,894	19,758	22,038
Supplies	5,835	4,475	4,475
Expenses	6,377	5,161	6,336
Utilities	1,559	1,442	1,340
Depreciation Expense	713	703	757
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Total Operating Expenses	73,380	70,809	77,459
<u>Income (loss) before OPEB, GASB 68 & other expenses</u>	(26,331)	(19,252)	(17,209)
Employee benefits - OPEB	(6,700)	(7,320)	(7,500)
NYS Actuarial Pension Adjustment	(5,831)	1,919	
Operating (loss) income	(38,862)	(24,653)	(24,709)
<u>Non-Operating Activities</u>			
Interest Income	-		
Interest Expense	(2,094)	(2,093)	(2,370)
Total Non-Operating Activities	(2,094)	(2,093)	(2,370)
Change in Net Position	\$ (40,956)	\$ (26,746)	\$ (27,079)

Nassau Health Care Corporation and Subsidiaries
Revenue & Expenses
Physician Faculty Practice Plan
(In Thousands)

	Audited FYE 12/31/2020	Projected FYE 12/31/2021	Budgeted FYE 12/31/2022
<u>Operating Revenues:</u>			
Net patient service revenue	\$ 27,494	\$ 30,307	30,500
<u>Other Operating Revenues:</u>			
NYS Intergovernmental transfer	-	-	-
DSRIP	-	-	-
Nassau County Billings	-	-	-
Corrections Contract	-	-	-
Federal & State Aid	-	-	-
Practice Plan Revenue	(14,332)	(15,990)	(15,600)
Miscellaneous	-	-	-
Total Operating Revenues	13,162	14,317	14,900
<u>Operating Expenses:</u>			
Salaries	11,057	12,351	13,000
Fringe Benefits	-	600	500
Supplies	564	-	-
Expenses	1,541	1,366	1,400
Utilities	-	-	-
Depreciation Expense	-	-	-
Total Operating Expenses	13,162	14,317	14,900
<u>Income (loss) before OPEB & GASB 68 expenses</u>	-	-	-
Employee benefits - OPEB	-	-	-
Operating loss	-	-	-
<u>Non-Operating Activities</u>			
Interest Income	-	-	-
Interest Expense	-	-	-
Total Non-Operating Activities	-	-	-
Change in Net Position	\$ -	\$ -	\$ -

Nassau Health Care Corporation and Subsidiaries
Nassau Health Care Corp, LTD.
Revenue & Expenses
(In Thousands)

	Audited FYE 12/31/2020	#	Projected FYE 12/31/2021	Budgeted FYE 12/31/2022
<u>Operating Revenues:</u>				
Net patient service revenue	\$ -		\$ -	
<u>Other Operating Revenues:</u>				
NYS Intergovernmental transfer	-		-	
DSRIP	-		-	\$ -
Nassau County Billings	-		-	-
Corrections Contract	-		-	-
Federal & State Aid	-		-	-
Practice Plan Revenue	-		-	-
Miscellaneous	6,000		5,086	5,100
	<hr/>		<hr/>	<hr/>
Total Operating Revenues	6,000		5,086	5,100
	<hr/>		<hr/>	<hr/>
<u>Operating Expenses:</u>				
Salaries	-		-	-
Fringe Benefits	-		-	-
Supplies	-		-	-
Expenses	6,000		5,086	5,100
Utilities	-		-	-
Depreciation Expense	-		-	-
	<hr/>		<hr/>	<hr/>
Total Operating Expenses	6,000		5,086	5,100
	<hr/>		<hr/>	<hr/>
<u>Income (loss) before OPEB & GASB 68 expenses</u>	-		-	-
	<hr/>		<hr/>	<hr/>
Employee benefits - OPEB	-		-	-
Operating loss	-		-	-
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<u>Non-Operating Activities</u>				
Interest Income	-		-	-
Interest Expense	-		-	-
Total Non-Operating Activities	-		-	-
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Change in Net Position	\$ -		\$ -	\$ -
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NUMC

Patient Volumes

2017 to 2022

	Actual				Projected	Budgeted
	2017	2018	2019	2020	2021	2022
Discharges						
Med/Surg	12,883	12,703	12,941	11,418	12,331	12,331
Pediatrics & PICU	819	977	901	574	564	564
Obstetrics & Newborn	2,816	2,709	2,315	2,014	2,162	2,162
Physical Rehab	381	354	390	475	406	406
Behavioral Health	3,476	3,086	3,521	3,155	3,247	3,247
Total	20,375	19,829	20,068	17,636	18,710	18,710

Patient Days

Med/Surg	62,202	63,597	59,904	57,057	60,682	60,682
Pediatrics & PICU	1,774	2,145	2,162	2,385	2,333	2,333
Obstetrics & Newborn	7,613	7,411	6,355	5,123	6,410	6,410
Physical Rehab	4,759	4,691	5,292	6,063	5,570	5,570
Behavioral Health	52,147	46,426	44,503	36,642	40,460	40,460
Total	128,495	124,270	118,216	107,270	115,456	115,456

Average Length of Stay

Med/Surg	5.0	5.2	4.6	5.0	4.9	4.9
Pediatrics & PICU	2.2	2.2	2.4	4.2	4.1	4.1
Obstetrics & Newborn	2.7	2.7	2.7	2.5	3.0	3.0
Physical Rehab	12.5	13.3	13.6	12.8	13.7	13.7
Behavioral Health	15.0	15.0	12.6	11.6	12.5	12.5
Total	6.3	6.3	5.9	6.1	6.2	6.2

Average Daily Census

Med/Surg	170.3	174.2	164.1	155.9	166.3	166.3
Pediatrics & PICU	4.9	5.9	5.9	6.5	6.4	6.4
Obstetrics & Newborn	20.9	20.3	17.4	14.0	17.6	17.6
Physical Rehab	13.0	12.9	14.5	16.6	15.3	15.3
Behavioral Health	142.8	127.3	121.9	100.1	110.9	110.9
Total	351.9	340.6	323.9	293.1	316.3	316.3

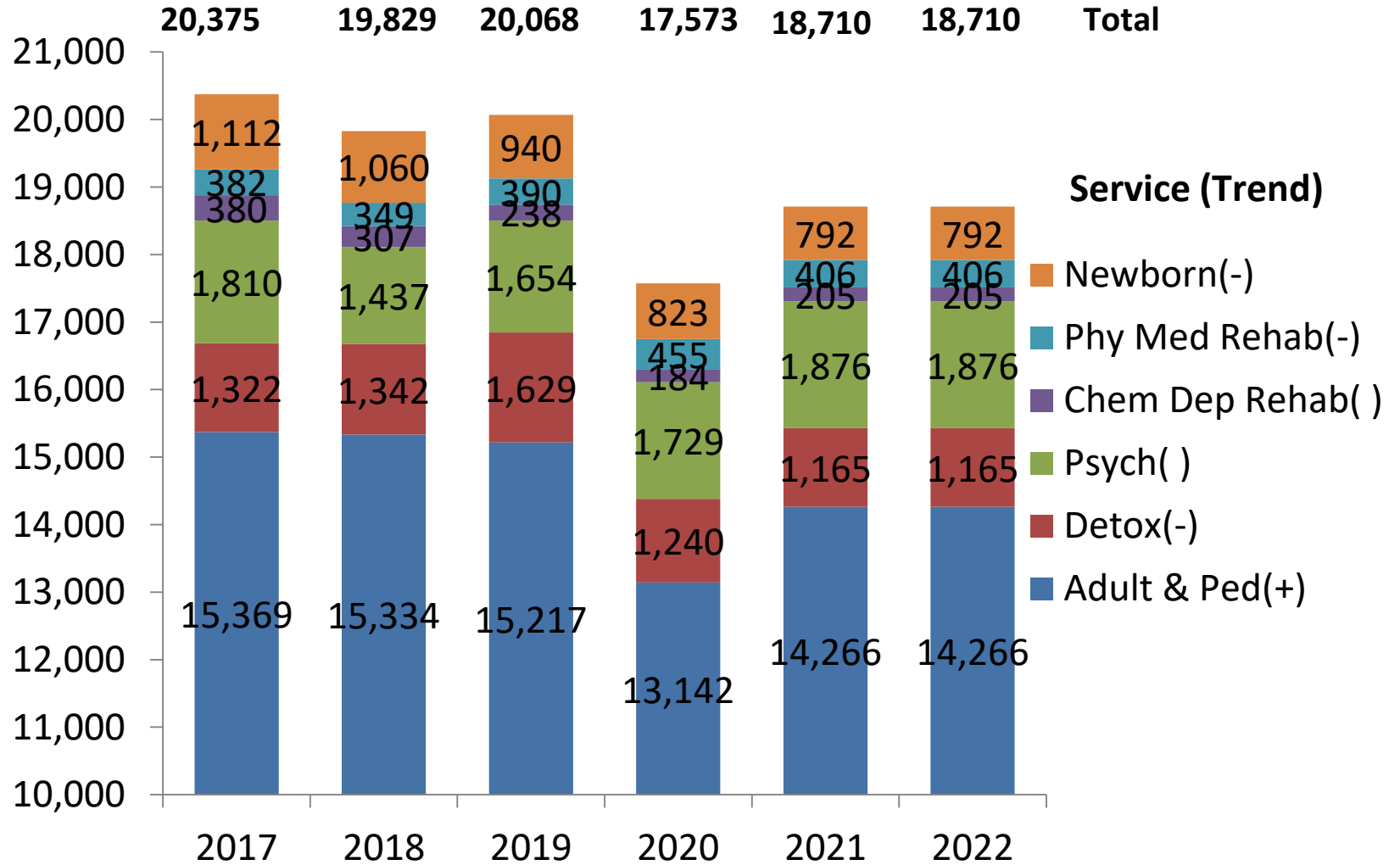
Ambulatory Visits

General Clinics	165,279	162,394	162,710	123,942	139,751	139,751
Mental Health	14,454	13,960	14,225	16,200	17,429	17,429
Emergency Total	69,765	66,817	67,029	51,907	58,912	58,912
Emergency-Admissions	16,265	15,827	16,183	13,919	15,156	15,156
Ambulatory Surgery	5,168	4,969	4,907	3,494	5,020	5,020
Hemodialysis	24,318	23,761	21,886	19,820	19,465	19,465
Total	295,249	287,728	286,940	229,282	255,732	255,732

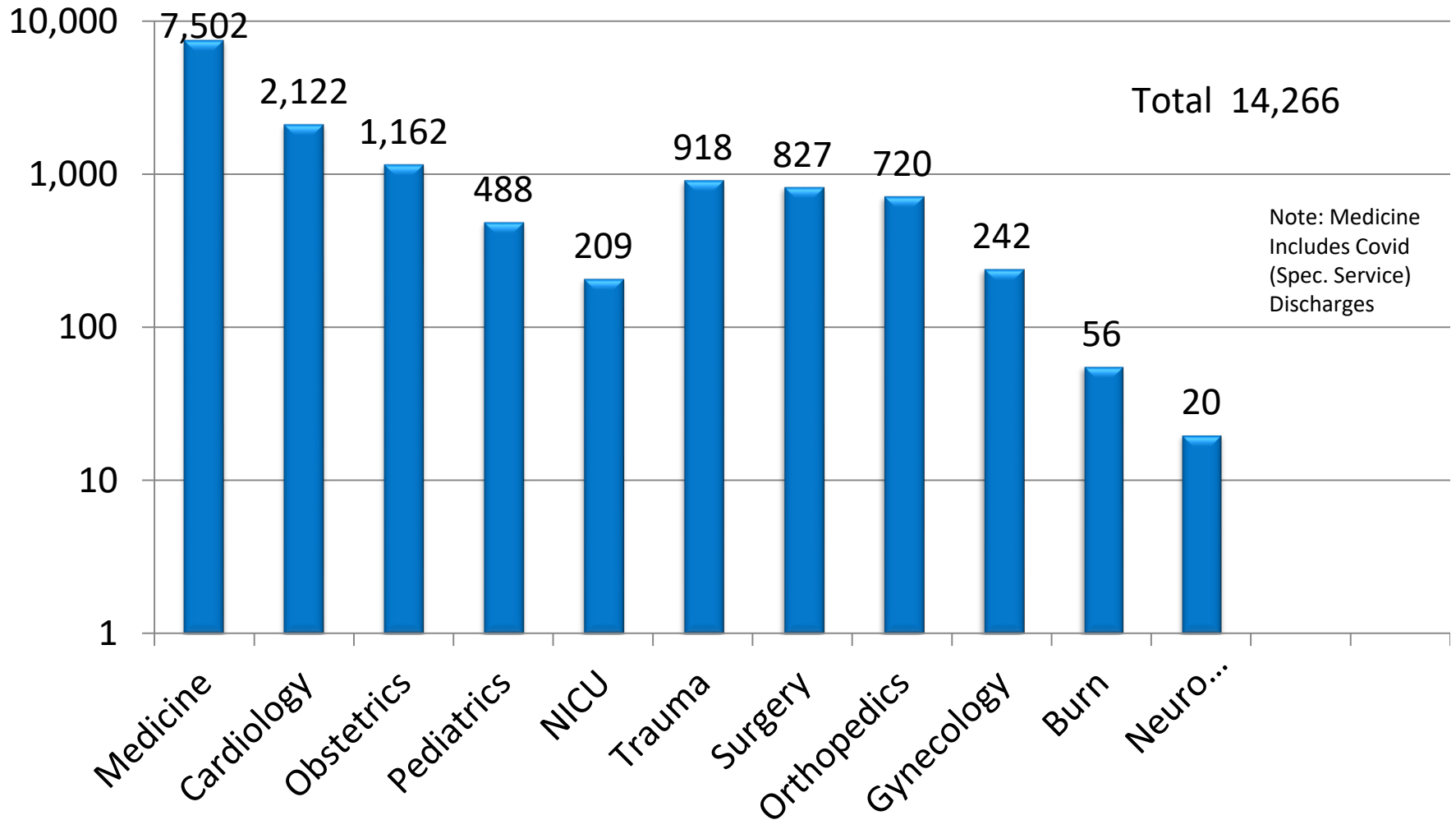
NHCC 2022

Budget Graphs

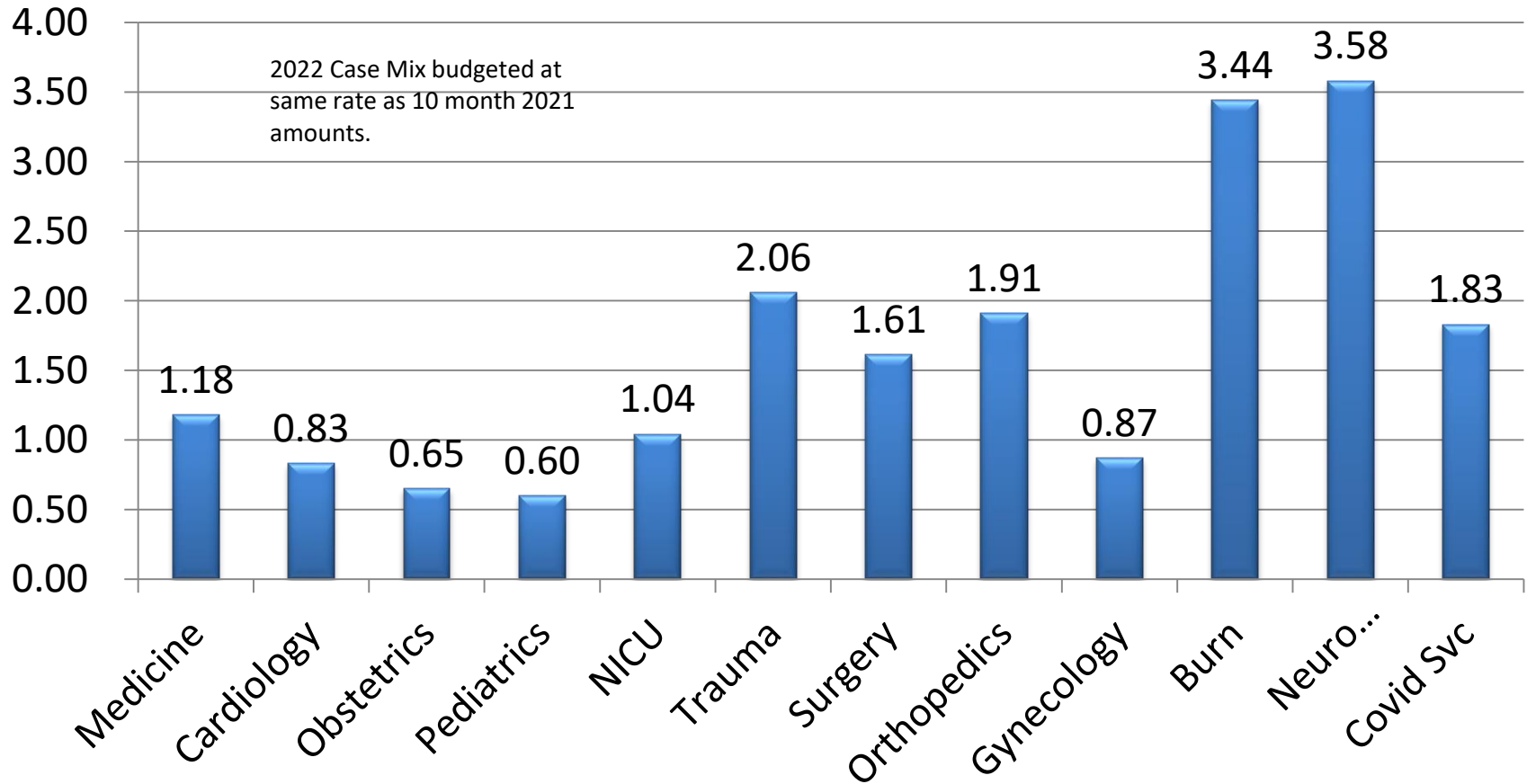
NUMC Discharges



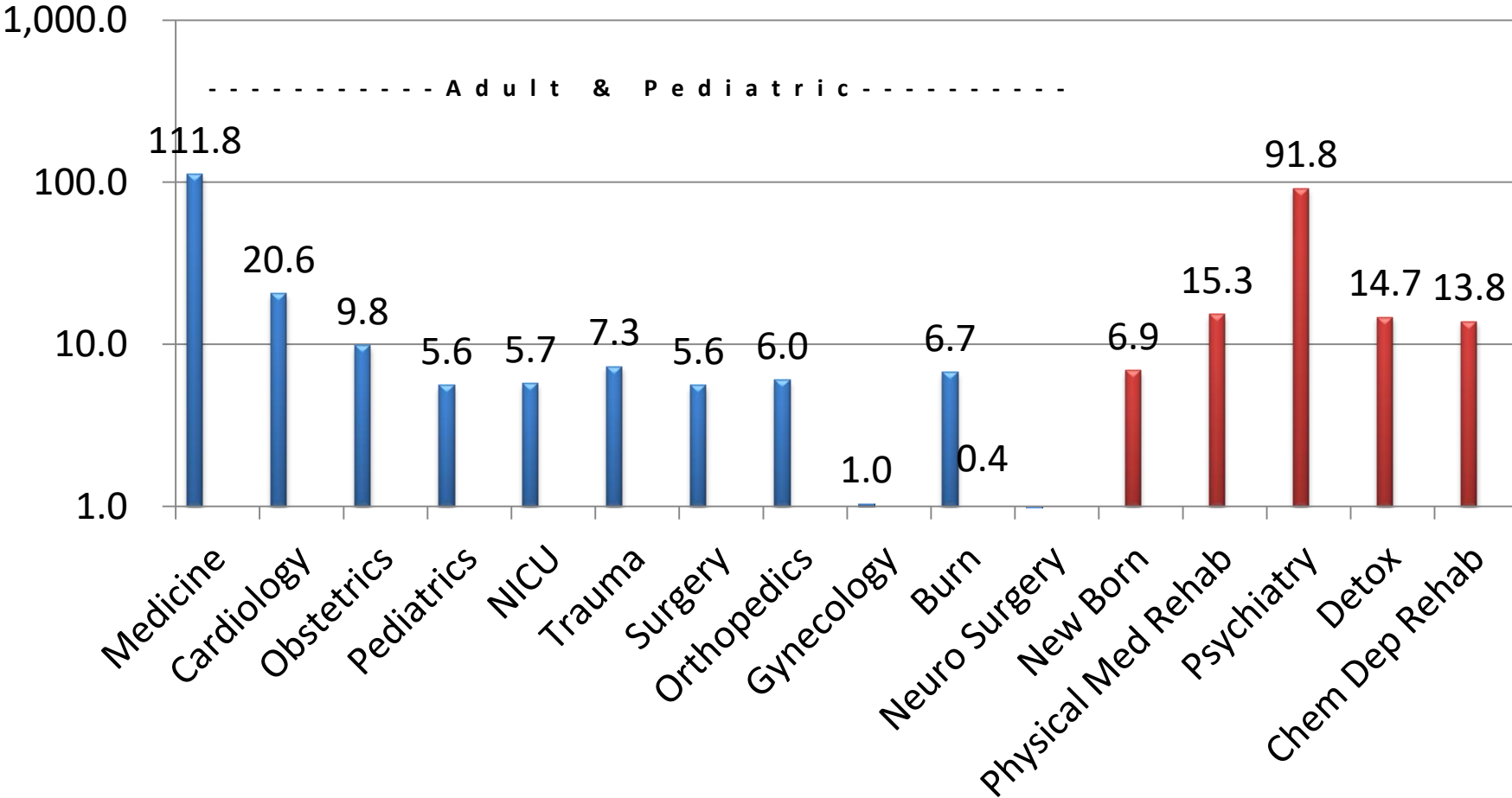
Adult & Pediatric Discharges By Service 2022 Budgeted



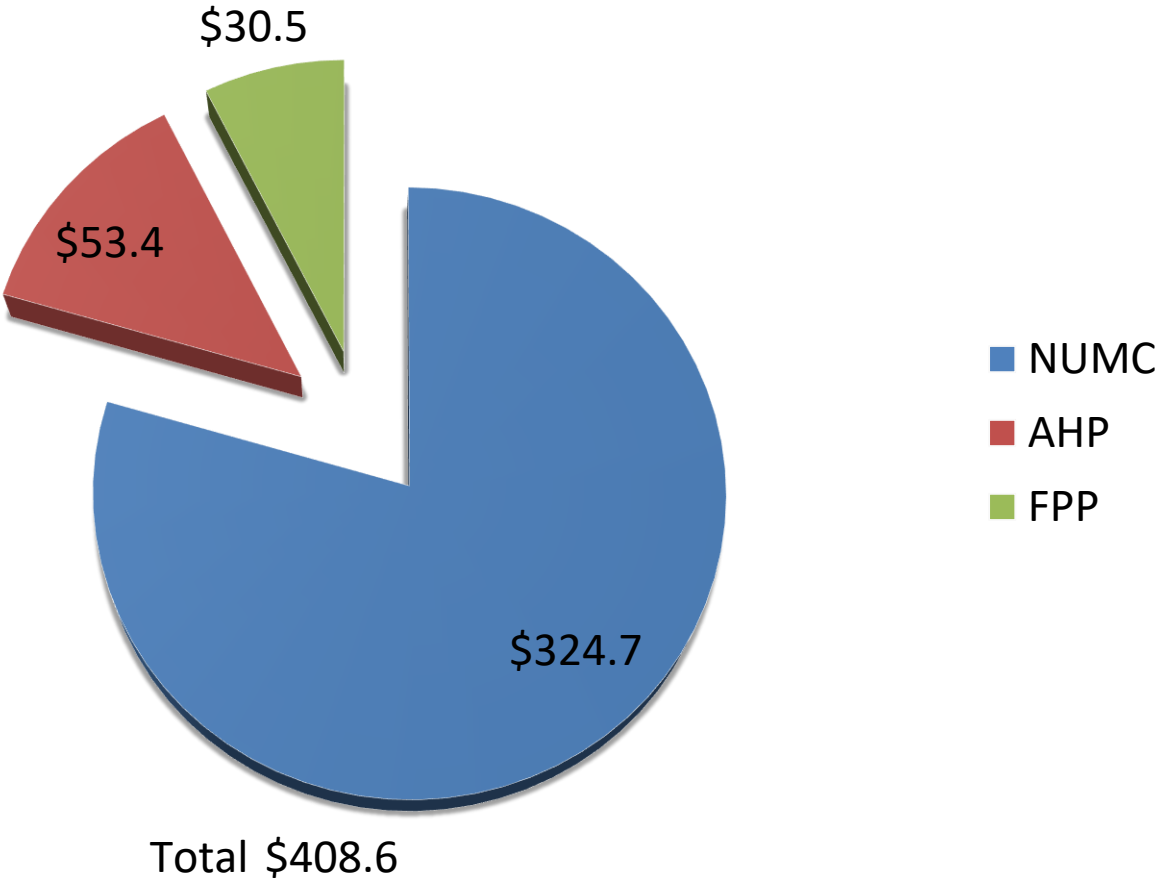
Adult & Pediatric Case Mix Index By Service 2022



Average Daily Census 2022 Budget



Net Patient Service Revenue 2022 Budget (millions)

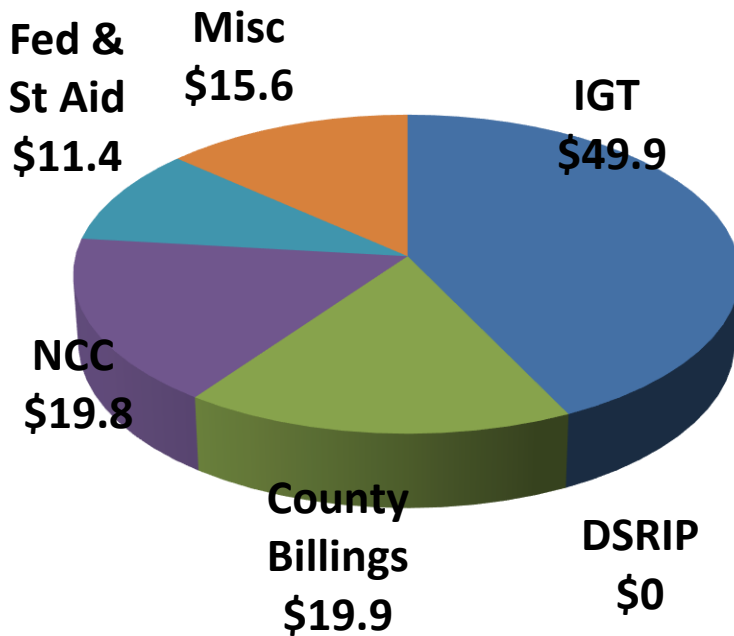


Other Operating Revenue

(millions)

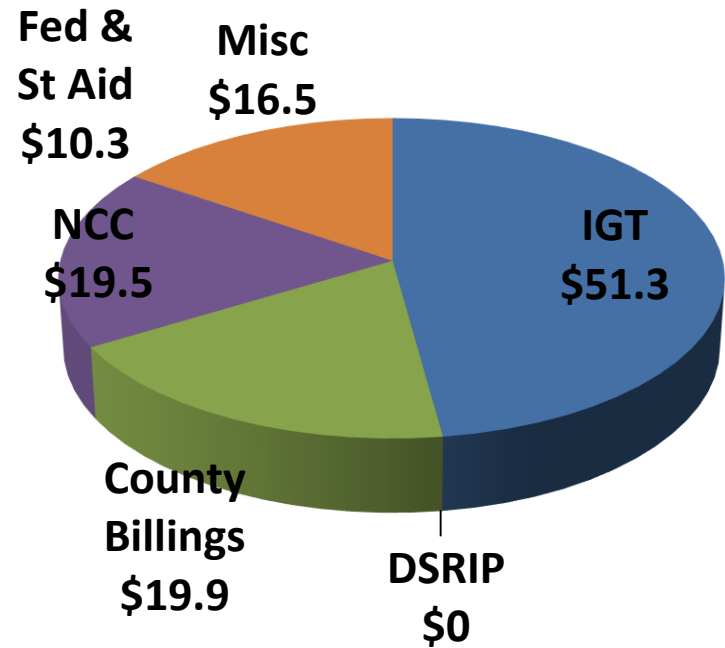
2021

Total-\$116.6

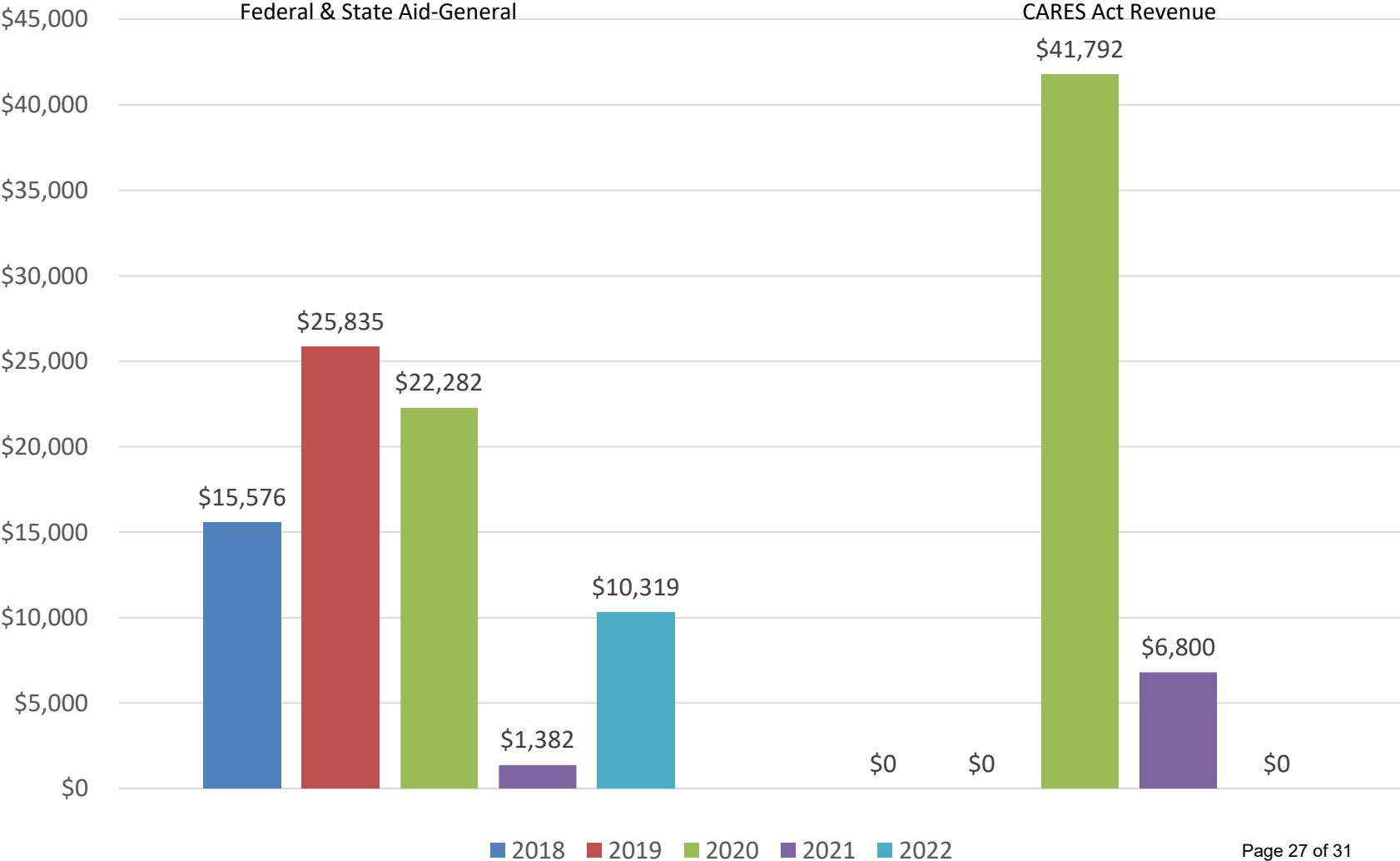


2022

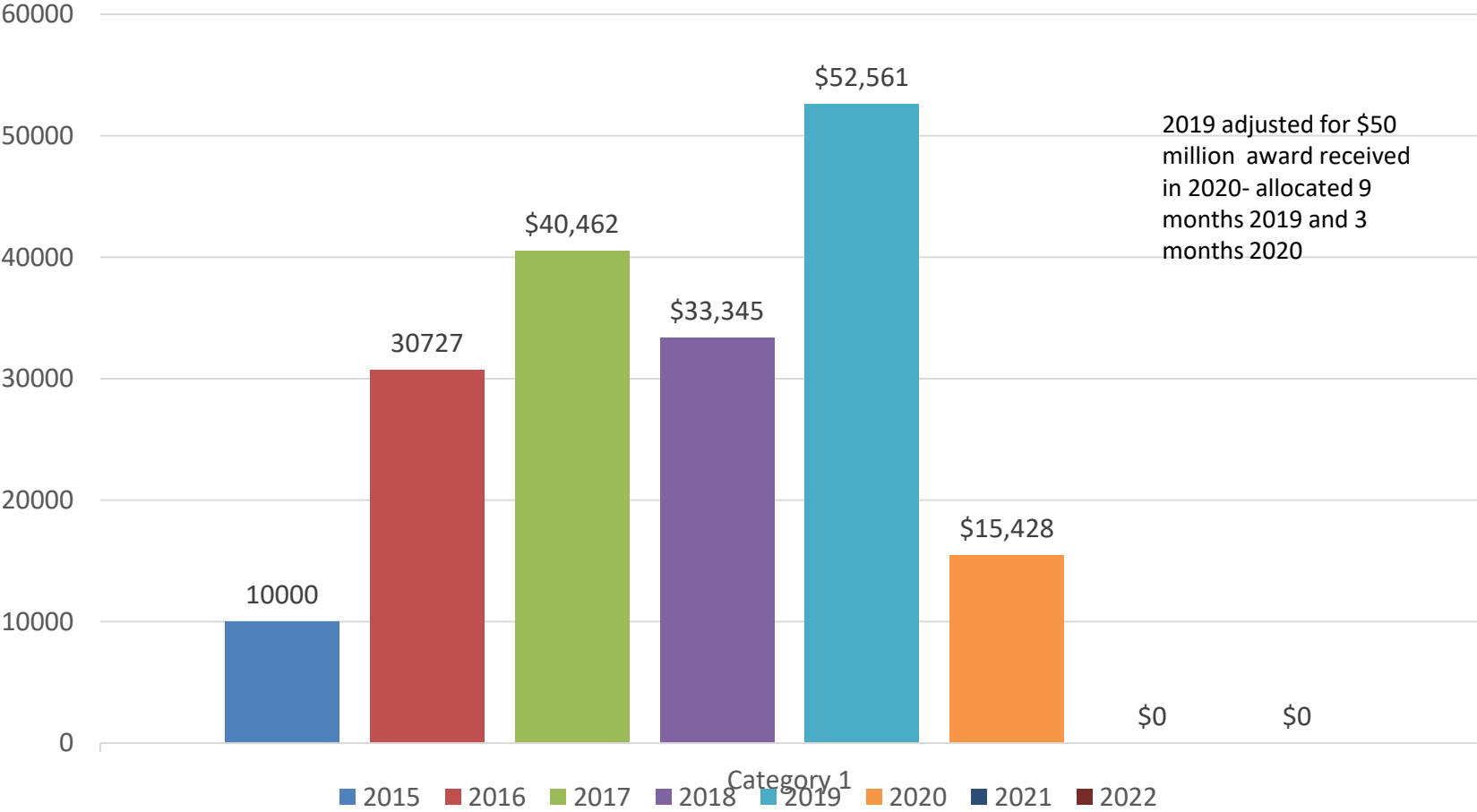
Total-\$117.5



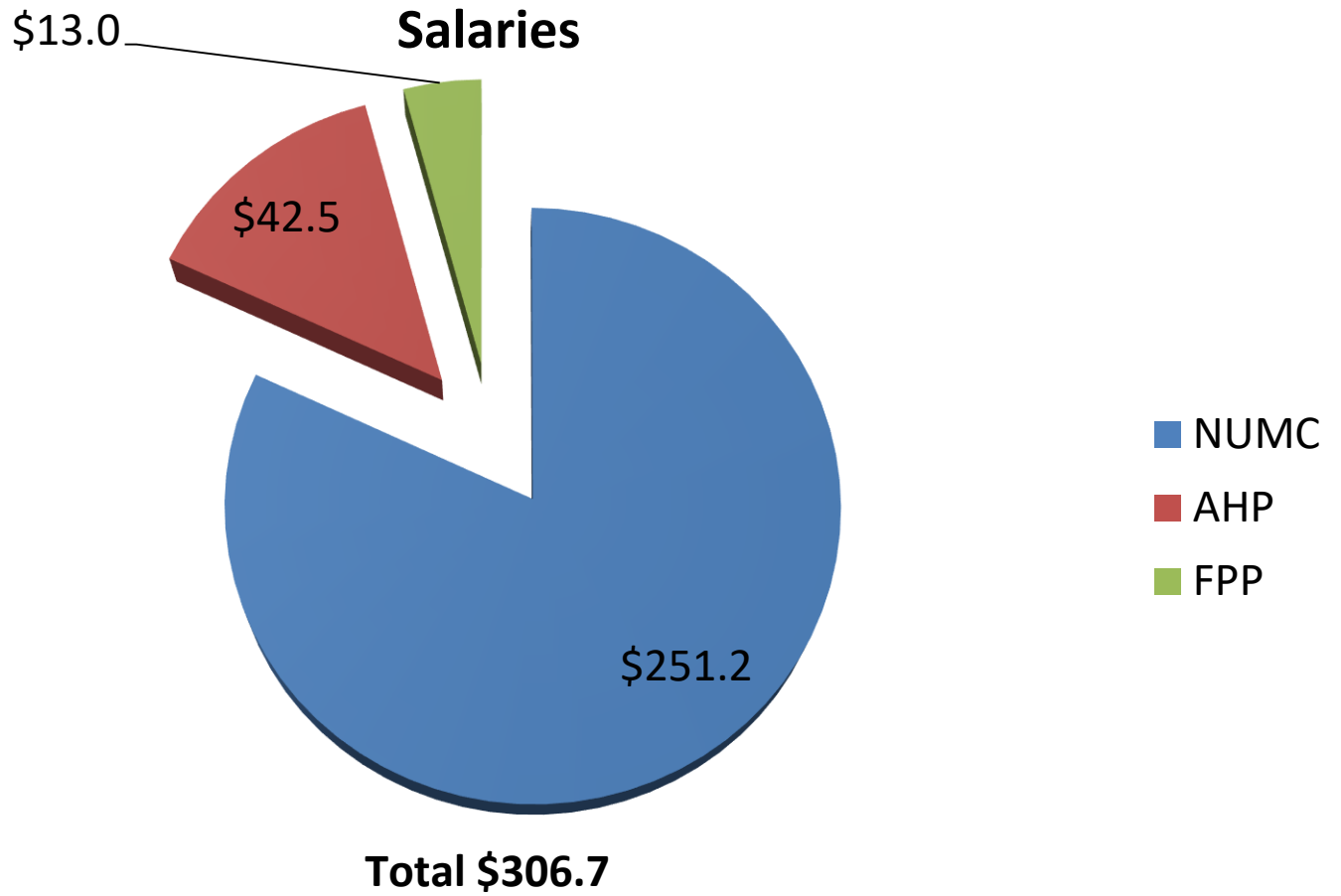
Federal & State Aid



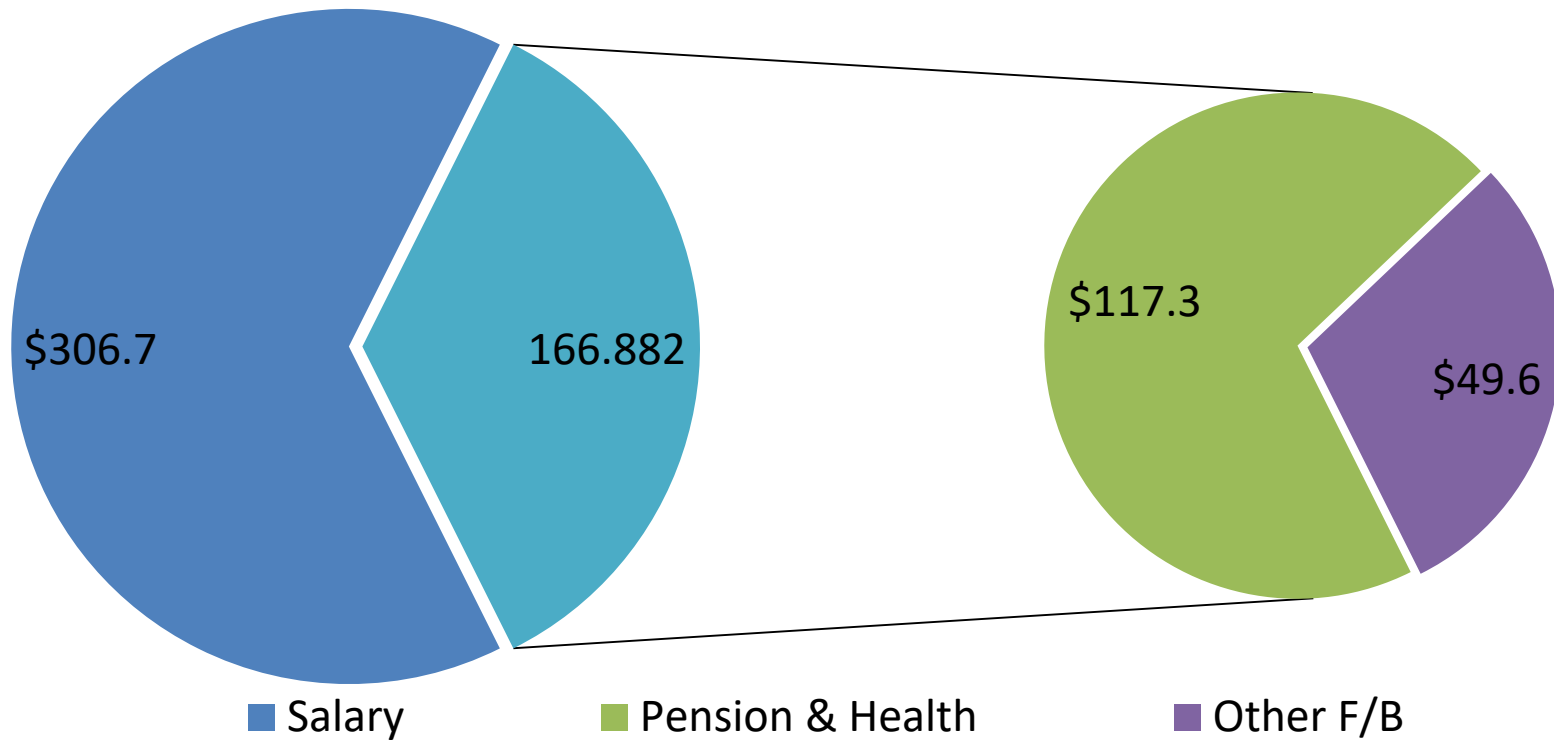
DSRIP Revenue



Salaries (millions)



2022 Budgeted Salary & Fringe Benefits (millions)



NYS Actuarial Pension Expense Adjustment (millions)

